

| | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|-----------|------------|---|---|---|----|---|----|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|----|----|
| Day Total | Agreed RN | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 |
| | Regular RN | 7 | 7 | 6 | 6 | 5 | 5 | 6 | 6 | 6 | 7 | 7 | 7 | 6 | 7 | 7 | 7 | 7 | 6 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 6 | 6 |
| | Bank RN | 0 | 0 | 1 | 1 | 1 | 2 | 0 | 1 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Agency RN | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Total | 7 | 7 | 7 | 7 | 6 | 7 | 6 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 6 |
| Variance | 0 | 0 | 0 | 0 | -1 | 0 | -1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -1 | -1 |

| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|-----------|-------------|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|
| Day Total | Agreed HCA | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | | | |
| | Regular HCA | 4 | 5 | 7 | 8 | 5 | 9 | 7 | 7 | 6 | 9 | 7 | 7 | 10 | 10 | 10 | 8 | 9 | 10 | 7 | 9 | 5 | 5 | 7 | 9 | 6 | 6 | 9 | 9 | 5 | 11 |
| | Bank HCA | 6 | 5 | 1 | 2 | 5 | 1 | 3 | 3 | 4 | 1 | 3 | 3 | 0 | 0 | 0 | 2 | 1 | 0 | 3 | 1 | 4 | 5 | 3 | 1 | 3 | 4 | 1 | 1 | 5 | 0 |
| | Agency HCA | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Total | 10 | 10 | 8 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 9 | 10 | 10 | 10 | 9 | 10 | 10 | 10 | 10 | 11 |
| Variance | 0 | 0 | -2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -1 | 0 | 0 | 0 | -1 | 0 | 0 | 0 | 0 | 1 | |

Summary of key risks and challenges

patient has outpatient appointments whilst in the unit who needs escort ; there has been staff sickness that were on short notice and not covered

Corrective action plan

Unit: Jade Ward

Month: September

| | Fri | Sat | Sun | Mon | Tue | Wed | Thu | Fri | Sat | Sun | Mon | Tue | Wed | Thu | Fri | Sat | Sun | Mon | Tue | Wed | Thu | Fri | Sat | Sun | Mon | Tue | Wed | Thu | Fri | Sat | Sun | Mon | Tue | Wed | Thu | Fri | Sat |
|--------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | | | | | | | |
| Early: | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Number of patients | 35 | 35 | 35 | 35 | 35 | 37 | 37 | 36 | 34 | 33 | 35 | 33 | 34 | 32 | 33 | 33 | 34 | 35 | 35 | 35 | 35 | 36 | 36 | 35 | 34 | 32 | 31 | 32 | 30 | 30 | | | | | | | |
| Agreed RN | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | | | | | | | |
| Regular RN | 5 | 4 | 5 | 4 | 3 | 4 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 3 | 4 | 4 | 3 | 3 | 4 | 3 | 4 | 3 | 3 | 4 | 5 | 4 | 4 | 2 | 2 | 4 | | | | | | | |
| Bank RN | | | | | 1 | 1 | 1 | 2 | 1 | | | | | | | 1 | 1 | 1 | | 1 | | | 1 | | | | | 1 | 1 | | | | | | | | |
| Agency RN | | 1 | | | | | 1 | | 1 | 1 | 1 | | | 1 | | | 1 | 1 | 1 | | | 1 | | 1 | | 1 | 1 | 1 | 1 | | | | | | | | |
| Total | 5 | 5 | 5 | 4 | 4 | 5 | 5 | 5 | 5 | 5 | 5 | 4 | 4 | 4 | 4 | 5 | 5 | 5 | 5 | 4 | 4 | 4 | 4 | 5 | 5 | 5 | 5 | 4 | 4 | 4 | | | | | | | |
| Variance | 0 | 0 | 0 | -1 | -1 | 0 | 0 | 0 | 0 | 0 | 0 | -1 | -1 | -1 | -1 | 0 | 0 | 0 | 0 | -1 | -1 | -1 | -1 | 0 | 0 | 0 | 0 | -1 | -1 | -1 | | | | | | | |
| Agreed HCA | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | | | | | | | |
| Regular HCA | 3 | 1 | 1 | 2 | 2 | 2 | 2 | 2 | 3 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 3 | 1 | 1 | 2 | 2 | 2 | 3 | 1 | 2 | 1 | 1 | | | | | | | | |
| Bank HCA | 1 | 3 | 3 | 2 | 2 | 2 | 2 | 2 | 1 | 1 | 1 | 2 | 2 | 2 | 1 | 2 | 2 | 2 | 1 | 2 | 3 | 2 | 2 | 2 | 1 | 3 | 2 | 3 | 3 | | | | | | | | |
| Agency HCA | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Total | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 3 | 4 | 4 | 4 | 3 | 4 | 4 | 4 | 4 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | | | | | | | |
| Variance | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -1 | 0 | 0 | 0 | -1 | 0 | 0 | 0 | 0 | 0 | -1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | | | | | |
| Late | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Number of patients | 35 | 35 | 35 | 36 | 35 | 37 | 37 | 36 | 34 | 33 | 35 | 33 | 34 | 33 | 33 | 33 | 34 | 35 | 35 | 35 | 35 | 36 | 36 | 35 | 34 | 32 | 32 | 30 | 30 | 30 | | | | | | | |
| Agreed RN | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | | | | | | | |
| Regular RN | 4 | 3 | 4 | 4 | 3 | 3 | 4 | 3 | 3 | 4 | 3 | 3 | 5 | 3 | 3 | 4 | 3 | 3 | 4 | 2 | 3 | 2 | 3 | 4 | 4 | 5 | 4 | 4 | 4 | 3 | | | | | | | |
| Bank RN | | | | | | 1 | 1 | 2 | 1 | | 1 | | | | 1 | 1 | 1 | 1 | | | | | | 1 | | | | 1 | | | | | | | | | |
| Agency RN | | 2 | 1 | | 1 | 1 | | | 1 | 1 | 1 | 2 | | 1 | 1 | | 1 | 1 | 1 | 2 | 1 | 1 | | | | | 1 | | 1 | | | | | | | | |
| Total | 4 | 5 | 5 | 4 | 4 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 4 | 5 | 5 | 5 | 5 | 5 | 4 | 4 | 4 | 4 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 3 | | | | | | | |
| Variance | -1 | 0 | 0 | -1 | -1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -1 | 0 | 0 | 0 | 0 | 0 | -1 | -1 | -1 | -1 | 0 | 0 | 0 | 0 | 0 | 0 | -2 | | | | | | | |
| Agreed HCA | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | | | | | | | |
| Regular HCA | 1 | 2 | 2 | 1 | 3 | 4 | 2 | 3 | 3 | 2 | 1 | | 1 | 1 | 1 | 4 | 2 | 2 | 2 | 2 | 1 | | 3 | 2 | 2 | 2 | | 2 | 2 | 1 | | | | | | | |
| Bank HCA | 3 | 2 | 2 | 3 | 1 | | 2 | 1 | 1 | 2 | 3 | 4 | 3 | 3 | 2 | | 2 | 2 | 3 | 2 | 2 | 3 | 1 | 2 | 2 | 2 | 4 | 2 | 2 | 3 | | | | | | | |
| Agency HCA | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Total | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 3 | 4 | 4 | 4 | 5 | 4 | 3 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | | | | | | | |
| Variance | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -1 | 0 | 0 | 0 | 1 | 0 | -1 | -1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | | | | | |
| Night | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Number of patients | 35 | 35 | 35 | 35 | 37 | 37 | 36 | 34 | 33 | 35 | 33 | 34 | 32 | 33 | 32 | 33 | 34 | 35 | 35 | 35 | 35 | 36 | 35 | 35 | 32 | 31 | 32 | 30 | 30 | 30 | | | | | | | |
| Agreed RN | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | | | | | | | |
| Regular RN | 2 | 1 | 1 | 1 | 3 | 3 | 4 | 3 | 3 | 2 | 4 | 3 | 4 | 4 | 4 | 3 | 2 | 3 | 3 | 3 | 1 | 3 | 3 | 2 | 1 | 1 | 3 | 4 | 3 | 4 | | | | | | | |
| Bank RN | 1 | 2 | 1 | 2 | 1 | 1 | 1 | 1 | 1 | 2 | 1 | 2 | 1 | 1 | 1 | 2 | 3 | 2 | 1 | 2 | 4 | 1 | 2 | 2 | 3 | 4 | 2 | 1 | 2 | 1 | | | | | | | |
| Agency RN | 2 | 2 | 3 | 1 | 1 | 1 | | | 1 | | | | | | | | | | | | | | 1 | 1 | | | | | | | | | | | | | |
| Total | 5 | 5 | 5 | 4 | 5 | 5 | 5 | 4 | 5 | 4 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 4 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | | | | | | | |
| Variance | 0 | 0 | 0 | -1 | 0 | 0 | 0 | -1 | 0 | -1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | | | | | |
| Agreed HCA | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | | | | | | | |
| Regular HCA | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 2 | 2 | 1 | 1 | | 1 | 1 | 2 | 2 | | | 1 | 1 | 1 | 4 | 1 | | | | 1 | | | | | | | | |
| Bank HCA | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | | | 1 | 1 | 2 | 1 | 1 | | | | 2 | 2 | 1 | 1 | 1 | | 1 | 2 | 2 | 3 | 2 | | | | | | | |
| Agency HCA | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Total | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 4 | 2 | 2 | 2 | 3 | 3 | | | | | | | |
| Variance | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 1 | 1 | | | | | | | |

Unit: Marjory Warren

Month: September

| | Fri | Sat | Sun | Mon | Tue | Wed | Thu | Fri | Sat | Sun | Mon | Tue | Wed | Thu | Fri | Sat | Sun | Mon | Tue | Wed | Thu | Fri | Sat | Sun | Mon | Tue | Wed | Thu | Fri | Sat |
|------------|--------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 |
| Early: | Number of patients | 29 | 30 | 31 | 32 | 31 | 30 | 32 | 32 | 32 | 30 | 29 | 29 | 27 | 28 | 31 | 34 | 34 | 34 | 33 | 34 | 34 | 33 | 34 | 34 | 34 | 34 | 33 | 34 | 34 |
| | Agreed RN | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| | Regular RN | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 4 | 4 | 5 | 5 | 5 | 5 | 5 | 5 | 4 | 5 | 5 | 5 | 5 | 5 |
| | Bank RN | | | | | | | | | | | | | | | | | | | | | | | | 1 | | | | | 1 |
| | Agency RN | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Total | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 4 | 4 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| | Variance | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -1 | -1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Agreed HCA | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 |
| | Regular HCA | 4 | 4 | 4 | 4 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 2 | 3 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 3 | 3 | 3 | 4 | 3 | 3 | 3 |
| | Bank HCA | | | | | 1 | | | | | | | 2 | 1 | 1 | | | 1 | | | | | | 1 | 1 | 1 | | 2 | 2 | 2 |
| Agency HCA | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Total | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 5 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 5 | 5 | 5 | |
| Variance | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 1 | |
| Late | Number of patients | 28 | 31 | 31 | 31 | 31 | 32 | 32 | 32 | 31 | 30 | 29 | 27 | 28 | 31 | 32 | 34 | 34 | 33 | 31 | 34 | 32 | 34 | 34 | 34 | 34 | 34 | 34 | 34 | 34 |
| | Agreed RN | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 |
| | Regular RN | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 3 | 4 | 4 | 4 | 4 | 5 |
| | Bank RN | | | | | | | | | | | | | | | | | 1 | | | | | | | 1 | | | | | 1 |
| | Agency RN | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Total | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 5 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 5 |
| | Variance | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 |
| | Agreed HCA | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 |
| | Regular HCA | 4 | 4 | 4 | 4 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 2 | 3 | 2 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 3 | 4 | 4 | 4 | 4 | 3 | 3 | 3 |
| | Bank HCA | | | | | 1 | | | | | | | 2 | 1 | 2 | 1 | | | | | | | 1 | | | | | 2 | 2 | 1 |
| Agency HCA | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Total | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 5 | 5 | 4 | |
| Variance | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 0 | |
| Night | Number of patients | 30 | 31 | 32 | 31 | 31 | 32 | 32 | 32 | 31 | 29 | 30 | 27 | 28 | 31 | 34 | 34 | 34 | 33 | 34 | 34 | 34 | 34 | 34 | 34 | 34 | 34 | 33 | 34 | 34 |
| | Agreed RN | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 |
| | Regular RN | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 3 | 4 | 3 |
| | Bank RN | | | | | | | | | 1 | | | | | | | | | | | | | | | | | | 1 | | 1 |
| | Agency RN | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Total | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 |
| | Variance | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Agreed HCA | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| | Regular HCA | 1 | 1 | 1 | 2 | 2 | 2 | | | 1 | 2 | 2 | 2 | 2 | 1 | 1 | 1 | 1 | 2 | 1 | 2 | 1 | 1 | 2 | 2 | 2 | 2 | 2 | 1 | 1 |
| | Bank HCA | 1 | 1 | 1 | | | | 2 | 2 | 1 | | | | | 1 | 1 | 1 | 1 | | 1 | | 1 | 1 | | | 1 | 1 | 1 | 2 | 2 |
| Agency HCA | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Total | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 3 | 3 | 3 | 3 | |
| Variance | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 1 | 1 | 1 | |

| | | Fri | Sat | Sun | Mon | Tue | Wed | Thu | Fri | Sat | Sun | Mon | Tue | Wed | Thu | Fri | Sat | Sun | Mon | Tue | Wed | Thu | Fri | Sat | Sun | Mon | Tue | Wed | Thu | Fri | Sat | #REF! |
|----------------|------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|-------|
| | | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |
| Trust Total RN | Agreed RN | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 | #REF! | |
| | Regular RN | 41 | 37 | 40 | 38 | 38 | 41 | 40 | 38 | 40 | 38 | 42 | 40 | 39 | 40 | 40 | 39 | 34 | 38 | 39 | 38 | 41 | 39 | 36 | 37 | 42 | 42 | 42 | 40 | 36 | #REF! | |
| | Bank RN | 3 | 5 | 4 | 4 | 6 | 6 | 6 | 9 | 4 | 7 | 5 | 5 | 7 | 5 | 8 | 13 | 9 | 6 | 7 | 5 | 4 | 9 | 9 | 5 | 6 | 5 | 5 | 5 | 7 | #REF! | |
| | Agency RN | 4 | 6 | 5 | 4 | 3 | 2 | 2 | 1 | 5 | 3 | 2 | 3 | 2 | 2 | 3 | 1 | 2 | 2 | 4 | 2 | 1 | 3 | 2 | 3 | 2 | 1 | 2 | 1 | 3 | 1 | #REF! |
| | Total | 48 | 48 | 49 | 46 | 47 | 49 | 48 | 48 | 49 | 48 | 49 | 48 | 48 | 47 | 48 | 48 | 49 | 49 | 49 | 47 | 47 | 46 | 47 | 49 | 49 | 49 | 49 | 48 | 44 | #REF! | |
| | Variance | -1 | -1 | 0 | -3 | -2 | 0 | -1 | -1 | 0 | -1 | -1 | -1 | -2 | -1 | -1 | 0 | 0 | 0 | 0 | -2 | -2 | -3 | -2 | 0 | 0 | 0 | 0 | -1 | -5 | #REF! | |

| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|-----------------|-------------|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|-------|----|-------|
| Trust Total HCA | Agreed HCA | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | #REF! | | |
| | Regular HCA | 25 | 23 | 25 | 26 | 24 | 31 | 25 | 24 | 27 | 31 | 24 | 23 | 27 | 23 | 27 | 31 | 30 | 30 | 28 | 30 | 21 | 23 | 28 | 28 | 29 | 27 | 23 | 24 | 22 | 27 | #REF! |
| | Bank HCA | 14 | 16 | 12 | 12 | 15 | 8 | 13 | 15 | 12 | 7 | 13 | 16 | 12 | 17 | 10 | 8 | 10 | 8 | 12 | 9 | 15 | 15 | 11 | 11 | 12 | 13 | 19 | 18 | 20 | 17 | #REF! |
| | Agency HCA | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | #REF! |
| | Total | 39 | 39 | 37 | 38 | 39 | 39 | 38 | 39 | 39 | 38 | 38 | 39 | 39 | 40 | 38 | 39 | 40 | 38 | 40 | 39 | 36 | 38 | 39 | 39 | 41 | 40 | 42 | 42 | 42 | 44 | #REF! |
| | Variance | 1 | 1 | -1 | 0 | 1 | 1 | 0 | 1 | 1 | 0 | 0 | 1 | 1 | 2 | 0 | 1 | 2 | 0 | 2 | 1 | -2 | 0 | 1 | 1 | 3 | 2 | 4 | 4 | 4 | 6 | #REF! |

| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|--------------------|-----|-----|-----|-----|----|-----|-----|-----|----|----|----|----|----|----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|-------|
| Athlone Rehab | 17 | 17 | 17 | 17 | 12 | 13 | 13 | 14 | 14 | 14 | 14 | 15 | 15 | 17 | 19 | 20 | 20 | 20 | 20 | 19 | 20 | 20 | 20 | 20 | 21 | 21 | 20 | 19 | 20 | 20 | #REF! | |
| Alex (PLK) Rehab | 7 | 7 | 7 | 7 | 8 | 8 | 8 | 8 | 9 | 9 | 9 | 9 | 10 | 11 | 10 | 10 | 10 | 10 | 9 | 9 | 8 | 8 | 9 | 9 | 9 | 9 | 8 | 9 | 9 | 9 | #REF! | |
| Jade | 35 | 35 | 35 | 35 | 35 | 37 | 37 | 36 | 34 | 33 | 35 | 33 | 34 | 32 | 33 | 33 | 34 | 35 | 35 | 35 | 35 | 36 | 36 | 35 | 34 | 32 | 31 | 32 | 30 | 30 | #REF! | |
| Marjory Warren | 29 | 30 | 31 | 32 | 31 | 30 | 32 | 32 | 32 | 30 | 29 | 29 | 27 | 28 | 31 | 34 | 34 | 34 | 33 | 34 | 34 | 33 | 34 | 34 | 34 | 34 | 34 | 34 | 33 | 34 | 34 | #REF! |
| Pembridge | 12 | 12 | 12 | 12 | 11 | 12 | 10 | 10 | 10 | 11 | 11 | 12 | 11 | 10 | 11 | 9 | 9 | 9 | 7 | 8 | 7 | 9 | 9 | 8 | 8 | 7 | 8 | 9 | 9 | 9 | #REF! | |
| Early Census Total | 100 | 101 | 102 | 103 | 97 | 100 | 100 | 100 | 99 | 97 | 98 | 98 | 97 | 98 | 104 | 106 | 107 | 108 | 104 | 105 | 104 | 106 | 108 | 106 | 106 | 103 | 101 | 102 | 102 | 102 | #REF! | |

| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|-------------------|----|-----|-----|-----|----|-----|-----|-----|----|----|-----|----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|
| Athlone Rehab | 17 | 17 | 17 | 17 | 12 | 13 | 13 | 14 | 14 | 14 | 15 | 15 | 15 | 19 | 20 | 20 | 20 | 20 | 20 | 19 | 20 | 20 | 20 | 20 | 21 | 21 | 19 | 20 | 20 | 20 | #REF! |
| Alex (PLK) Rehab | 7 | 7 | 7 | 7 | 8 | 8 | 8 | 8 | 9 | 9 | 9 | 10 | 11 | 11 | 10 | 10 | 10 | 9 | 9 | 9 | 8 | 9 | 9 | 9 | 9 | 9 | 8 | 9 | 9 | 8 | #REF! |
| Jade | 35 | 35 | 35 | 36 | 35 | 37 | 37 | 36 | 34 | 33 | 35 | 33 | 34 | 33 | 33 | 33 | 34 | 35 | 35 | 35 | 35 | 36 | 36 | 35 | 34 | 32 | 32 | 30 | 30 | 30 | #REF! |
| Marjory Warren | 28 | 31 | 31 | 31 | 31 | 32 | 32 | 32 | 31 | 30 | 29 | 27 | 28 | 31 | 32 | 34 | 34 | 33 | 31 | 34 | 32 | 34 | 34 | 34 | 34 | 34 | 34 | 34 | 34 | 34 | #REF! |
| Pembridge | 12 | 12 | 12 | 12 | 12 | 12 | 10 | 10 | 11 | 11 | 12 | 12 | 12 | 11 | 10 | 9 | 9 | 8 | 7 | 9 | 9 | 9 | 8 | 8 | 8 | 8 | 9 | 9 | 9 | 9 | #REF! |
| Late Census Total | 99 | 102 | 102 | 103 | 98 | 102 | 100 | 100 | 99 | 97 | 100 | 97 | 100 | 105 | 105 | 106 | 107 | 105 | 103 | 104 | 104 | 108 | 108 | 106 | 106 | 104 | 102 | 102 | 102 | 101 | #REF! |

| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|--------------------|-----|-----|-----|-----|-----|-----|----|----|----|----|----|----|----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|
| Athlone Rehab | 17 | 17 | 17 | 17 | 12 | 13 | 13 | 14 | 14 | 14 | 15 | 15 | 15 | 19 | 20 | 20 | 20 | 20 | 20 | 19 | 20 | 20 | 20 | 20 | 21 | 21 | 19 | 20 | 20 | 20 | #REF! |
| Alex (PLK) Rehab | 7 | 7 | 7 | 7 | 8 | 8 | 8 | 8 | 9 | 9 | 9 | 10 | 11 | 10 | 10 | 10 | 9 | 9 | 9 | 8 | 9 | 9 | 9 | 9 | 9 | 9 | 8 | 9 | 8 | 8 | #REF! |
| Jade | 35 | 35 | 35 | 35 | 37 | 37 | 36 | 34 | 33 | 35 | 33 | 34 | 32 | 33 | 32 | 33 | 34 | 35 | 35 | 35 | 35 | 36 | 35 | 35 | 35 | 32 | 31 | 32 | 30 | 30 | #REF! |
| Marjory Warren | 30 | 31 | 32 | 31 | 31 | 32 | 32 | 31 | 29 | 30 | 27 | 28 | 31 | 34 | 34 | 34 | 33 | 34 | 34 | 34 | 34 | 34 | 34 | 34 | 34 | 34 | 34 | 34 | 34 | 34 | #REF! |
| Pembridge | 12 | 12 | 12 | 11 | 12 | 11 | 10 | 10 | 11 | 11 | 12 | 11 | 12 | 11 | 10 | 9 | 9 | 7 | 8 | 7 | 9 | 10 | 9 | 8 | 7 | 8 | 9 | 9 | 9 | 9 | #REF! |
| Night Census Total | 101 | 102 | 103 | 101 | 100 | 101 | 99 | 99 | 98 | 98 | 99 | 97 | 98 | 104 | 106 | 106 | 107 | 104 | 106 | 104 | 106 | 109 | 107 | 106 | 103 | 103 | 101 | 102 | 102 | 101 | #REF! |

| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|----------------------|-----|-----|-----|-----|----|-----|-----|-----|----|----|----|----|----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|
| Average Daily Census | 100 | 102 | 102 | 102 | 98 | 101 | 100 | 100 | 99 | 97 | 99 | 97 | 98 | 102 | 105 | 106 | 107 | 106 | 104 | 104 | 105 | 108 | 108 | 106 | 105 | 103 | 101 | 102 | 102 | 101 | #REF! |
|----------------------|-----|-----|-----|-----|----|-----|-----|-----|----|----|----|----|----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|

| | Day | | | | Night | | | | Day | | Night | |
|-----------------------|-----------------------------------|----------------------------------|-----------------------------------|----------------------------------|-----------------------------------|----------------------------------|-----------------------------------|----------------------------------|--|------------------------------------|--|------------------------------------|
| | Registered nurses/ | | Care Staff | | Registered nurses/ | | Care Staff | | Average fill rate - registered nurses/midwives (%) | Average fill rate - care staff (%) | Average fill rate - registered nurses/midwives (%) | Average fill rate - care staff (%) |
| | Total monthly planned staff hours | Total monthly actual staff hours | Total monthly planned staff hours | Total monthly actual staff hours | Total monthly planned staff hours | Total monthly actual staff hours | Total monthly planned staff hours | Total monthly actual staff hours | | | | |
| Ahlonc Rehab | 1125 | 1095 | 1800 | 1777.5 | 450 | 450 | 450 | 450 | 97% | 99% | 100% | 100% |
| Alexandra Rehab (PLK) | 900 | 900 | 450 | 457.5 | 450 | 450 | 225 | 225 | 100% | 102% | 100% | 100% |
| Jade | 2250 | 2077.5 | 1800 | 1762.5 | 1125 | 1095 | 450 | 480 | 92% | 98% | 97% | 107% |
| Marjory Warren | 2025 | 2025 | 1800 | 1860 | 900 | 900 | 450 | 495 | 100% | 103% | 100% | 110% |
| Pembridge | 1350 | 1342.5 | 900 | 877.5 | 450 | 450 | 225 | 450 | 99% | 98% | 100% | 200% |
| Whole Trust | 7650 | 7440 | 6750 | 6735 | 3375 | 3345 | 1800 | 2100 | 97% | 100% | 99% | 117% |