

Unit: Jade Ward Manager

Month: December

	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu
Number of patients	19	20	19	20	19	18	20	19	18	19	17	17	17	17	17	16	17	17	17	17	14	14	12	14	14	15	15	16	16	16	
Agreed RN	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3		
Regular RN																															
Bank RN																															
Agency RN																															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Variance	-2	0	-1	0	-1	0	0	0	-1	-2	-1	0	-1	0	-1	0	-1	0	0	0	0	0	0	0	0	0	0	0	0		
Agreed HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2		
Regular HCA																															
Bank HCA																															
Agency HCA																															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Variance	-1	0	0	-2	2	2	-1	0	1	0	1	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Agreed NA	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Regular NA																															
Bank NA																															
Agency NA																															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Agreed ANA	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Regular ANA																															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Regular RN	1	2	2	3	2	1	3	1	1	2	3	2	3	1	2	2	2	3	3	2	2	3	2	3	2	3	2	2	2		
Bank RN		1																													
Agency RN																															
Total	1	3	2	3	2	3	3	3	2	1	2	3	2	3	2	3	3	2	3	3	2	3	3	3	2	3	3	2	2		
Regular HCA	1	1	1	2	2	2	2	2	1	2	1	2	2	2	1	1	1	1	1	1	2	1	3	2	2	2	2	2	2		
Bank HCA		1	1	2	2	2	1	2																							
Agency HCA																															
Total	1	2	2	4	4	4	1	2	2	2	3	2	2	2	2	2	1	2	1	1	3	2	3	2	3	2	2	3	3		
Regular NA																															
Bank NA																															
Agency NA																															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Regular ANA																															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Number of patients	20	19	20	19	18	20	19	19	17	15	17	17	17	17	16	17	17	17	17	14	14	12	14	14	15	15	16	16			
Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2			
Regular RN																															
Bank RN																															
Agency RN																															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Variance	-2	0	-1	0	-1	0	0	0	-1	-2	-1	0	0	0	-1	0	-1	0	0	0	0	0	0	0	0	0	0	0	0		
Agreed HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2			
Regular HCA																															
Bank HCA																															
Agency HCA																															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Agreed NA																															
Regular NA																															
Bank NA																															
Agency NA																															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Agreed ANA																															
Regular ANA																															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Number of patients	20	19	20	19	18	20	19	18	19	17	17	17	17	17	16	17	17	17	17	14	14	12	14	14	15	15	16	16			
Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2			
Regular RN																															
Bank RN																															
Agency RN																															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Agreed HCA	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1			
Regular HCA																															
Bank HCA																															
Agency HCA																															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Variance	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1		
Agreed NA																															
Regular NA																															
Bank NA																															
Agency NA																															

Unit: Heathlands

Ward Manager: Patricia Willis

Month: December

	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu
	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
Early:																															
Number of patients	11	12	12	11	11	11	11	10	10	10	10	10	10	9	9	8	8	8	8	8	8	8	6	6	6	6	6	6	6	6	6
Agreed RN	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	
Regular RN																															
Bank RN																															
Agency RN																															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Variance	0	0	-1	-1	0	0	-1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-1	0	0	0	0	0	-1	0
Agreed HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Regular HCA																															
Bank HCA																															
Agency HCA																															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Variance	1	1	0	2	1	2	2	2	1	2	2	2	2	1	0	2	2	3	2	0	1	1	0	0	-1	0	0	0	1	0	0
Long Day																															
Regular RN	1	2	1	1	2	2	2	2	2	2	2	1	2	1	2	1	2	2	1	2	2	1	1	2	2	2	1	2	2	1	
Bank RN	2	1	1	1				1	1	1	1	2	1	1	2	1	1	1	1		1	2			1	1	1	1		1	
Agency RN					1	1								1						1	1			1	1					1	
Total	3	3	2	2	3	3	2	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	2	3	3	3	3	2	3
Regular HCA	2		1	1	1	1		1	1	1	1	1	1	1		1	1	1	1		1	1		2	1	1	1		1	1	1
Bank HCA	1	3	1	2	2	3	4	2	2	2	3	3	3	2	2		2	3	3	2	1	2	1			1	1	2	2	1	1
Agency HCA				1				1		1						3	1	1				1									
Total	3	3	2	4	3	4	4	4	3	4	4	4	4	3	2	4	4	5	4	2	3	3	2	2	1	2	2	2	3	2	2
Late																															
Number of patients	11	12	12	11	11	11	11	10	10	10	10	10	10	9	9	8	8	8	8	8	8	8	6	6	6	6	6	6	6	6	
Agreed RN	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	
Regular RN																															
Bank RN																															
Agency RN																															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Variance	0	0	-1	-1	0	0	-1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-1	0	0	0	0	0	-1	0
Agreed HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Regular HCA																															
Bank HCA																															
Agency HCA																															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Variance	1	1	0	2	1	2	2	2	1	2	2	2	2	1	0	2	2	3	2	0	1	1	0	0	-1	0	0	0	1	0	0
Night																															
Number of patients	11	12	12	11	11	11	11	10	10	10	10	10	10	9	9	8	8	8	8	8	8	8	6	6	6	6	6	6	6	6	
Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Regular RN	2	2	1	2	2	1	2	2	1	1	2	1	1	1	1	1	1	1	1	1	1	2	1	1	1	1	1	1	2	1	2
Bank RN			1			1			1	1	1		1	1	1	1	1	1	1	1		1	1	1	1	2			1		
Agency RN																						1									
Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Agreed HCA	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	
Regular HCA	2			1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	2	1	1	1	1	1	
Bank HCA		3	1	1	2	2	1	1	2	2	1	3	2	3	3	3	3	2	3	3	2	2	1			1	1	1	1		
Agency HCA			1										1																		
Total	2	3	3	2	3	3	2	2	3	3	2	4	4	3	3	4	4	3	4	4	3	3	2	0	2	2	1	2	2	1	0
Variance	1	2	2	1	2	2	1	1	2	2	1	3	3	2	2	3	3	2	3	3	2	2	1	-1	1	1	0	1	1	0	-1

Unit: Pembroke Ward Manager

Month: December

	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	
Early:																																
Number of patients	3	3	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	
Agreed RN	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	
Regular RN																																
Bank RN																																
Agency RN																																
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Agreed HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2		
Regular HCA																																
Bank HCA																																
Agency HCA	1	1																														
Total	1	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Variance	0	0	-3	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1			
Agreed NA	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Regular NA																																
Bank NA																																
Agency NA																																
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Agreed ANA	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Regular ANA																																
Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Long Day:																																
Regular RN	3	2	3	3	2	2	2	2	2	2	3	1	3	3	1	2					2	2	2	2	1	1	1	2	2	3	3	
Bank RN					1						1	1	1	2							1	1	3	3	1		1	2	2			
Agency RN																																
Total	3	2	3	3	3	2	2	2	2	2	3	4	3	3	3	2	3	3	3	3	2	3	2	2	3	3	4	2	3	3		
Regular HCA			1	1	1	1				1			1												1	1	1					
Bank HCA																																
Agency HCA	1	1					1	1	1		1	1		1	1						1	1	1	1			1					
Total	1	1	1	1	1	1	1	1	1	1	1	1	1	2	1	1	1	1	1	1	1	1	1	2	1	1	1	0	0	0		
Regular NA																																
Bank NA																																
Agency NA																																
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Agreed ANA	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Regular ANA																																
Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Late:																																
Number of patients	3	3	3	4	4	5	6	7	8	9																						
Agreed RN	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3		
Regular RN																																
Bank RN																																
Agency RN																																
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Variance	0	-3	0	0	0	-3	-1	-1	-1	-1	0	0	0	0	-3	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Agreed HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2		
Regular HCA																																
Bank HCA																																
Agency HCA																																
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Variance	-1	-1	-2	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-2	0	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1			
Agreed NA																																
Regular NA																																
Bank NA																																
Agency NA																																
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Agreed ANA	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Regular ANA																																
Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Night:																																
Number of patients	3	3	3	4	4	5	6	7	8	9	9	7	10	10	9	9	10	10	10	10	10	11	11	11	11	11	11	11	11	11		
Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2		
Regular RN	1	1	1	1	1	1	1	1	1	1	1	2	2	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1		
Bank RN																																
Agency RN	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1		
Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2		
Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Agreed HCA	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1		
Regular HCA																																
Bank HCA																																
Agency HCA	1	1	1	1																												