

Unit: Alexandra (PLK)

Month: September

	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	
Early:																															
Number of patients	7	7	8	9	8	8	8	8	8	8	8	8	8	7	7	7	7	6	7	8	8	8	8	8	8	8	9	9	8	9	9
Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Regular RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Bank RN																															
Agency RN																															
Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Agreed HCA	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	
Regular HCA	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	
Bank HCA																															
Agency HCA																															
Total	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	
Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Long Day																															
Regular RN																															
Bank RN																															
Agency RN																															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Regular HCA																															
Bank HCA																															
Agency HCA																															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Late																															
Number of patients	7	7	8	9	8	8	8	8	8	8	8	8	8	8	8	8	6	6	7	8	8	8	8	8	8	8	9	9	9	9	
Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Regular RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Bank RN																															
Agency RN																															
Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Agreed HCA	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	
Regular HCA	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	
Bank HCA																															
Agency HCA																															
Total	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	
Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Night																															
Number of patients	7	7	8	9	8	8	8	8	8	8	8	8	8	8	7	6	7	7	7	7	8	8	8	8	8	8	8	9	9	9	
Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Regular RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Bank RN																															
Agency RN																															
Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Agreed HCA	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	
Regular HCA	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	
Bank HCA									1																1						
Agency HCA																															
Total	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	2	1	1	1	1	1	
Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	

Unit: Adams Ward

Month: September

	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	
Early:																															
Number of patients	14	2	16	16	17	17	17	16	16	16	16	17	17	17	17	17	17	17	16	17	17	17	17	17	15	14	15	14	14	16	
Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Regular RN			1		1	1	1					1	1	1	1							1	1	1							
Bank RN															1																
Agency RN																															
Total	0	0	1	0	1	1	1	0	0	0	0	1	1	2	1	0	0	0	0	0	0	1	1	1	0	1	1	1	0	0	
Variance	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	1	0	0	
Agreed HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Regular HCA			1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	2	1	1	1			1	1	1	1				
Bank HCA									1		1											1			1			1			
Agency HCA																															
Total	0	0	1	1	1	1	1	1	2	1	2	1	1	1	1	1	1	2	1	1	1	1	0	1	2	1	1	1	0	0	
Variance	2	2	1	1	0	2	2	2	2	2	2	2	3	2	2	2	1	2	2	2	2	2	2	2	2	2	2	2	1	2	1
Long Day																															
Regular RN	2	2	1	2	2		1	2	2	2	2	1	1		1	2	2	2	2	2	2	1	1	1	2	1	2	2	2	2	
Bank RN						1																									
Agency RN																															
Total	2	2	1	2	2	1	1	2	2	2	2	1	1	0	1	2	2	2	2	2	2	1	1	1	2	1	2	2	2	2	
Regular HCA	1	1	1	2	1	2	3	2	2	2	1	1	2	1	2	2			2	2	3	1	1	1	1	2	1	1	1	3	
Bank HCA	3	3	1			1		1		1	1	2	2	2	1	1	2	2	1	1		2	3	2	1	1	2	1	3		
Agency HCA																															
Total	4	4	2	2	1	3	3	3	2	3	2	3	4	3	3	3	2	2	3	3	3	3	4	3	2	3	3	2	4	3	
Late																															
Number of patients	15	16	16	17	17	17	16	16	16	16	17	17	17	17	17	17	17	17	17	17	17	17	17	16	14	15	14	14	16	15	
Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Regular RN			1	1		1	1					1	1	1	1							1	1								
Bank RN														1										1							
Agency RN																															
Total	0	0	1	1	0	1	1	0	0	0	0	1	1	2	1	0	0	0	0	0	0	1	1	1	0	0	0	0	0	0	
Variance	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-1	0	0	0	
Agreed HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Regular HCA					1						1	1	1					1	1												
Bank HCA			1	1	1		1		1	1	1		1	1		1	1						1	2	1	1	2				
Agency HCA																															
Total	0	0	1	1	2	0	1	0	1	1	2	1	1	1	1	0	1	1	1	1	1	0	0	0	1	2	1	1	2	0	0
Variance	2	2	1	1	1	1	2	1	1	2	2	2	3	2	2	1	1	1	2	2	1	1	2	2	2	2	2	2	2	1	
Night																															
Number of patients	16	16	16	17	17	17	16	16	16	16	17	17	17	17	17	17	17	17	17	17	17	17	17	16	14	15	14	14	16	15	
Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Regular RN	1	1	2	2	2	2	2	2	1	2	1	2	1	2	1	1	1	1	1	2	2	2	2	2	1	2	2	2	1	1	
Bank RN	1								1		1		1		1	1	1	1						1				1	1		
Agency RN																1															
Total	2	1	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Variance	0	-1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Agreed HCA	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	
Regular HCA	2	2	1	1	1				1	1	1	1		1	2	2	1	1		1	1	1	1	1	1	1	1	1	2	2	
Bank HCA	1	1	2	2	2	3	3	2	2	2	2	2	3	2	1	1	2	2	3	2	2	2	2	1	2	2	2	1	1		
Agency HCA																															
Total	3	3	3	3	3	3	3	2	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	2	3	3	3	3	2	
Variance	2	2	2	2	2	2	2	1	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	1	2	2	2	2	1	

Unit: Marjory Warren

Month: September

	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	
	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	
Early:	Number of patients	34	34	34	32	33	33	32	31	32	32	34	34	31	33	33	33	34	32	34	32	33	32	33	34	32	32	34	31	31	
	Agreed RN	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	
	Regular RN	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	
	Bank RN																														
	Agency RN																														
	Total	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
	Agreed HCA	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	
	Regular HCA																														
	Bank HCA																														
Agency HCA																															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	1	1	1	1	1	1	1	1	2	2	1	1	1	1	1	1		
Long Day	Regular RN	4	4	4	4	4	4	4	4	4	4	4	3	4	4	4	4	4	4	4	4	4	4	3	3	4	4	4	3	4	
	Bank RN												1											1	1				1		
	Agency RN																														
	Total	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	
	Regular HCA	3	3	2	2	3	2	2	4	2	4	2	4	3	2	4	3	3	4	3	3	3	4	4	2	3	3	2	3	4	4
	Bank HCA	1	1	2	2	1	2	2		2		2		1	3	1	2	2	1	2	2	2	2	3	2	2	3	2	1	1	
	Agency HCA																														
	Total	4	4	4	4	4	4	4	4	4	4	4	4	4	5	5	5	5	5	5	5	5	6	6	5	5	5	5	5	5	5
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	1	1	1	1	1	1	1	1	2	2	1	1	1	1	1	1	
	Late	Number of patients	34	34	32	33	33	33	31	32	32	30	34	32	33	33	34	33	33	32	33	33	33	33	32	34	31	32	33	34	31
Agreed RN		4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	
Regular RN																															
Bank RN																															
Agency RN																															
Total		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Variance		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Agreed HCA		4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	
Regular HCA																															
Bank HCA																															
Agency HCA																															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	1	1	1	1	1	1	1	1	2	2	1	1	1	1	1	1		
Night	Number of patients	34	34	34	33	33	32	31	32	32	32	34	34	33	32	33	33	34	32	33	34	33	32	32	34	32	32	34	32	31	
	Agreed RN	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	
	Regular RN	4	4	3	2	3	3	4	4	4	3	3	4	4	4	3	3	3	3	3	3	3	3	3	3	2	1	2	3	2	
	Bank RN			1	2	1	1			1	1					1	1	1	1	1	1	1	1	1	1	1	2	2	1	2	
	Agency RN																														
	Total	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	3	3	4	4	
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-1	-1	0	0	
	Agreed HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
	Regular HCA	1	1	1	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
	Bank HCA	1	1	1												1	1	1	1	1	1	1	1	1	1	1	2	1	1	1	
Agency HCA																															
Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	3	3	3	3	3	3	4	4	4	4	3	3	4	3		
Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	1	1	1	1	1	2	2	2	2	1	1	2	1	1		

Unit: Pembridge

Month: September

	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30		
Early:																															
Number of patients	10	9	8	6	5	6	7	6	5	5	6	6	6	8	8	8	8	9	8	6	6	6	5	5	3	1	0	0	0		
Agreed RN	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4		
Regular RN	3	2	3	3	2	1	2	3	3	3	2	2	2	3	2	2	2	3	2	3	2	1	1	2	3	2	1	2	2		
Bank RN		1			1	2	1				1	1	1		1	1	1				1	1	1	2	1						
Agency RN																															
Total	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	2	3	3	3	2	3	3	2	1	2	2		
Variance	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-2	-1	-1	-1	-2	-1	-1	-2	-3	-2	-2		
Agreed HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2		
Regular HCA	1	1					1	1		1	1	1	1	1		1	1	2	1		2	1	1	1		1		1			
Bank HCA	2	2	2	3	3	3	2	2	3	1	1		2	2	2	3	2	2	1		2	1	2	2	2						
Agency HCA																															
Total	3	3	2	3	3	3	3	3	3	2	2	1	3	3	3	3	3	3	3	1	2	3	3	3	3	0	1	0	0	1	
Variance	1	1	0	1	1	1	1	1	1	0	0	-1	1	1	1	1	1	1	-1	0	1	1	1	1	1	-2	-1	-2	-2	-1	
Long Day																															
Regular RN																															
Bank RN																															
Agency RN																															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Regular HCA																															
Bank HCA																															
Agency HCA																															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Late																															
Number of patients	10	9	8	6	6	7	6	5	5	6	7	6	6	8	8	8	8	9	9	8	6	6	6	5	5	3	1	0	0	0	
Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2		
Regular RN	3	2	3	2	2	2	3	3	3	2	3	2	3	2	3	3	2	1	3	2	3	2	2	2	3	3	2	2	1		
Bank RN		1		1	1	1				1		1					1					1	1	1							
Agency RN																															
Total	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	1	3	2	3	3	3	3	3	3	2	2	1	0	
Variance	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	-1	1	0	1	1	1	1	1	1	0	0	-1	-2	
Agreed HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2		
Regular HCA	1	1	1		1	1				1	1			1	1	1	1	1		1	1	1	1			1		1	1		
Bank HCA				1						1		1												1	1						
Agency HCA																															
Total	1	1	1	1	1	1	0	1	1	1	1	1	0	1	1	1	1	1	1	1	1	1	1	1	1	1	0	0	1	1	
Variance	-1	-1	-1	-1	-1	-1	-2	-1	-1	-1	-1	-1	-2	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-2	-2	-1	-1
Night																															
Number of patients	9	8	6	5	6	7	6	5	5	6	6	6	6	8	8	8	8	9	8	6	6	6	6	5	3	1	1	0	0	0	
Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2		
Regular RN	1	1	2	2	2	2	1	1	1	1	2	2	1	2	2	2	2	2	2	1	1	1	1	1	1	1	2				
Bank RN	1	1					1	1	1	1			1							1	1	1	1	1							
Agency RN																															
Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	1	1	2	0	0	0	
Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-1	-1	0	-2	-2	-2	
Agreed HCA	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1		
Regular HCA	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1													
Bank HCA																															
Agency HCA																															
Total	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	0	0	0	0	
Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-1	-1	-1	-1		

	Day				Night				Day		Night	
	Registered nurses/		Care Staff		Registered nurses/		Care Staff		Average fill rate - registered nurses/midwives (%)	Average fill rate - care staff (%)	Average fill rate - registered nurses/midwives (%)	Average fill rate - care staff (%)
	Total monthly planned staff hours	Total monthly actual staff hours	Total monthly planned staff hours	Total monthly actual staff hours	Total monthly planned staff hours	Total monthly actual staff hours	Total monthly planned staff hours	Total monthly actual staff hours				
Ahlon Rehab	1014	999	1623	1593	720	720	720	720	99%	98%	100%	100%
Alexa Rehab (PLK)	900	900	450	450	720	708	360	372	100%	100%	98%	103%
Jade	1122.5	976	718	928	690	690	345	690	87%	129%	100%	200%
Adams	735.5	754.5	753	1375	690	678.5	345	1000.5	103%	183%	98%	290%
Marjory Warren	1590	1575	1462.5	1563.75	1350	1327.5	675	900	99%	107%	98%	133%
Pembridge	1350	1222.5	900	712.5	600	520	300	260	91%	79%	87%	87%
Whole Trust	6712	6427	5906.5	6622.25	4770	4644	2745	3942.5	96%	112%	97%	144%