Unit: Athlone | **Ward Manager** Danielle Nation

Month: September

		Tue 1	Wed 2	Thu 3	Fri 4	Sat 5	Sun 6	Mon 7	Tue 8	Wed 9	Thu 10	Fri 11	Sat 12	Sun 13	Mon 14	Tue 15	Wed 16	Thu 17	Fri 18	Sat 19	Sun 20	Mon 21	Tue 22	Wed 23	Thu 24	Fri 25	Sat 26	Sun 27	Mon 28	Tue 29	Wed 30
Early:	Number of patients	17	16	16	18	16	16	18	17	16	15	14	14	14	15	15	15	14	13	13	15	16	15	13	14	13	13	14	15	17	18
	Agreed RN	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
	Regular RN																														
	Bank RN																														
	Agency RN																														
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Reason																														
	Agreed HCA	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4
	Regular HCA	3	2	2	2	1	2	2	2	2	1	3	1	2	2	3	3	3	3	3	2	1	2	2	2	3	2	2	3	3	3
	Bank HCA																					1									
	Agency HCA																														
	Total	3	2	2	2	1	2	2	2	2	1	3	1	2	2	3	3	3	3	3	2	2	2	2	2	3	2	2	3	3	3
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-1	0	0	0	0	0	0	0	0
	Reason																														
Long Day	Regular RN	3	3	3	3	2	3	2	2	2	2	3	2	2	2	2	2	2	2	2	2	2	2	3	2	2	2	3	3	3	3
	Bank RN					1		1	1	1	1		1	1	1	1	1	1	1	1	1	1	1		1	1	1				
	Agency RN																														
	Total	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
	Regular HCA	1	2	2	2	3	2	2	2	2	3	1	3	2	2	1	1	1	1	1	2	2	1	2	2	1	2	2	1	1	1
	Bank HCA																														
	Agency HCA																														
	Total	1	2	2	2	3	2	2	2	2	3	1	3	2	2	1	1	1	1	1	2	2	1	2	2	1	2	2	1	1	1
Late	Number of patients	17	16	16	18	16	16	18	16	15	15	14	14	15	15	15	15	14	13	15	16	16	13	13	14	13	13	15	15	18	18
	Agreed RN	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
	Regular RN																														
	Bank RN																														
	Agency RN																														
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Reason																														
	Agreed HCA	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4
	Regular HCA	3	2	2	2	1	2	2	2	2	1	3	1	2	2	3	3	3	3	3	2	2	3	2	2	3	2	2	3	3	3
	Bank HCA																														
	Agency HCA																														
	Total	3	2	2	2	1	2	2	2	2	1	3	1	2	2	3	3	3	3	3	2	2	3	2	2	3	2	2	3	3	3
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Reason																														
Night	Number of patients	16	16	18	16	16	18	17	16	15	14	15	15	15	15	15	14	13	13	15	16	15	13	14	13	13	14	15	17	18	18
	Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular RN	2	2	2	2	2	1	1	2	2	1	1	2	1	1	2	2	1	1	2	2	1	1	1	1	1	1	1	2	1	2
	Bank RN						1	1			1	1		1	1			1	1			1	1	1	1	1	1	1		1	
	Agency RN																														
	Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Reason																														
	Agreed HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Bank HCA																														
	Agency HCA																														
	Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Reason																														

Unit: Alexandra (PLK)

Ward Manager:

Month: September

		Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed
		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30
Early:	Number of patients	9	9	8	8	8	8	8	8	6	5	5	5	6	6	6	7	7	7	9	9	9	7	7	9	9		9	9	9	9
	Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular RN																														
	Bank RN																														
	Agency RN																														
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Reason																														
	Agreed HCA	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
	Regular HCA																														
	Bank HCA																														
	Agency HCA																														
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Reason																														
Long Day	Regular RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Bank RN																														
	Agency RN																														
	Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular HCA	1	1	1	1				1	1			1	1	1	1	1		1			1	1	1	1	1	1	1	1	1	1
	Bank HCA					1	1	1			1	1						1		1	1										
	Agency HCA																														
	Total	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
Late	Number of patients																														
	Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular RN																														
	Bank RN																														
	Agency RN																														
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Reason																														
	Agreed HCA	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
	Regular HCA																														
	Bank HCA																														
	Agency HCA																														
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Reason																														
Night	Number of patients	9	8	8	8	8	8	8	6	6	5	5	5	6	2	2	7	7	7	9	9	9	7	7	9	9	9	9	9	9	
	Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular RN	2	1	2	2	1	1	2	2	2	1	2	2	1	2	2	2	2	2	2	1	1	2	2	2	2	2	2	2	2	2
	Bank RN		1			1	1				1			1							1	1									
	Agency RN																														
	Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Reason																														
	Agreed HCA	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
	Regular HCA	1	1	1	1	1	1	1	1	1	1				1	1	1	1					1		1	1	1	1	1	1	1
	Bank HCA											1	1	1					1	1	1	1		1							
	Agency HCA																														
	Total	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Reason																														

Unit: Jade Ward

Ward Manager:

Month: September

		Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed
		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30
Early:	Number of patients	9	9	8	7	9	11	11	11	11	13	13	13	16	18	19	19	18	17	15	16	16	13	11	11	10	10	11	13	15	15
	Agreed RN	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
	Regular RN		1														1	1				1							1		
	Bank RN																														
	Agency RN																														
	Total	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	1	1	0	0	0	1	0	0	0	0	0	0	1	0	0
	Variance	0	0	-1	0	-1	-1	0	0	-1	0	0	-1	0	0	0	0	-1	-1	0	0	0	-1	-1	-1	0	0	0	-1	-1	-1
	Agreed HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular HCA																														
	Bank HCA																														
	Agency HCA																														
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	4	1	1	1	1	1	0	0	0	0	0	1	1	1	0	-1	0	1	1	1	0	0	0	1	0	0	0	1	0	0
Long Day	Regular RN	3	2	2	3	2		3	3	2	3	3	2	3	3	3	2	1	2	3	3	2	2	2	2	3	3	3	1	2	2
	Bank RN						2																								
	Agency RN																														
	Total	3	2	2	3	2	2	3	3	2	3	3	2	3	3	3	2	1	2	3	3	2	2	2	2	3	3	3	1	2	2
	Regular HCA	3	3	3	2	2	1	2	2	2	2	2	3	3	3	2	1	2	3	3	3	1	1	1	3	2	2	2	3	2	2
	Bank HCA	3			1	1	2															1	1	1							
	Agency HCA																														
	Total	6	3	3	3	3	3	2	2	2	2	2	3	3	3	2	1	2	3	3	3	2	2	2	3	2	2	2	3	2	2
Late	Number of patients	9	9	8	9	11	11	11	11	13	13	13	16	16	19	19	18	17	15	15	16	13	13	11	10	10	10	13	13	15	18
	Agreed RN	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
	Regular RN																														
	Bank RN																														
	Agency RN																	1											1		
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	1	0	0
	Variance	0	-1	-1	0	-1	-1	0	0	-1	0	0	-1	0	0	0	-1	-1	-1	0	0	-1	-1	-1	-1	0	0	0	-1	-1	-1
	Agreed HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular HCA							1	1		1																				
	Bank HCA							1	1								1														
	Agency HCA																														
	Total	0	0	0	0	0	0	2	2	0	1	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	4	1	1	1	1	1	2	2	0	1	0	1	1	1	0	0	0	1	1	1	0	0	0	1	0	0	0	1	0	0
Night	Number of patients	9	9	7	9	11	11	11	11	11	13	14	16	18	19	19	18	17	15	16	16	13	11	11	10	10	11	13	15	15	18
	Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Bank RN																														
	Agency RN																														
	Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Agreed HCA	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
	Regular HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Bank HCA																														
	Agency HCA																														
	Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Variance	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1

Unit: Adams Ward

Ward Manager: Aliza Soguilon

Month: September

		Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed
		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30
Early:	Number of patients	13	10	11	12	14	13	13	13	13	10	10	11	13	13	13	13	15	15	15	16	16	17	13	13	13	15	15	16	15	17
	Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular RN																1	1													1
	Bank RN																														
	Agency RN																														
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	1	0	0	0	0	0	0	0	0	0	0	0	0	1
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Agreed HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular HCA	1	1		2		1	1	1	1	1	2			1	2			1	1						1			1	1	1
	Bank HCA																														
	Agency HCA																														
	Total	1	1	0	2	0	1	1	1	1	1	2	0	0	1	2	0	0	1	1	0	0	0	0	0	1	0	0	1	1	1
	Variance	1	2	0	1	1	1	0	1	1	1	1	1	1	1	1	0	1	1	1	1	1	1	1	1	1	1	1	1	1	2
Long Day	Regular RN	2	2	2	1	2	2	2	2	1	2	2	1	1	2	2	1	1	2	1	2	2	2	2	2	2	1	2	2	2	1
	Bank RN				1					1			1	1						1							1				
	Agency RN																														
	Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	1	1	2	2	2	2	2	2	2	2	2	2	2	2	1
	Regular HCA	1	1	2	1	2		1	2	2	1	1	1	1	2	1		1	2	2	1	1	2	2	1	1	2	2	1	2	3
	Bank HCA	1	2			1	2				1		2	2			1	2			2	2	1	1	2	1	1	1	1		
	Agency HCA																1														
	Total	2	3	2	1	3	2	1	2	2	2	1	3	3	2	1	2	3	2	2	3	3	3	3	3	2	3	3	2	2	3
Late	Number of patients	13	13	12	14	11	13	13	13	13	10	11	13	13	13	13	15	15	16	15	16	17	17	13	13	13	15	16	15	17	17
	Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular RN																	1													1
	Bank RN																														
	Agency RN																1														
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	1	0	0	0	0	0	0	0	0	0	0	0	0	1
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Agreed HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular HCA																1									1					
	Bank HCA	1			1		1	1		1	1	1				1													1		
	Agency HCA							1				1							1												
	Total	1	0	0	1	0	1	2	0	1	1	2	0	0	0	1	1	0	1	0	0	0	0	0	0	1	0	0	1	0	0
	Variance	1	1	0	0	1	1	1	0	1	1	1	1	1	0	0	1	1	1	0	1	1	1	1	1	1	1	1	1	0	1
Night	Number of patients	10	11	12	14	11	13	13	13	13	10	11	13	13	13	13	15	15	16	15	16	17	13	13	13	13	15	16	15	17	15
	Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular RN	1	2	1	1			1	1	2	1	1	1		1	1	1	1		1	1	1	1	1	1	1	1	1	1	1	1
	Bank RN	1		1	1	2	2	1	1		1	1	1	2	1	1	1	1	2	1	1	1	1	1	1	1	1	1	1	1	1
	Agency RN																														
	Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Agreed HCA	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
	Regular HCA	1	1		1	1	1			1	1	1	1	1						1	1	1					1	1	1	1	1
	Bank HCA	1	1	2	1	1	2	3	3	2	2	2	2	2	3	3	3	3	3	2	2	2	3	3	3	3	1	1	1	2	2
	Agency HCA																												1		
	Total	2	2	2	2	2	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	2	2	3	3	3
	Variance	1	1	1	1	1	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	1	1	2	2	2

Unit: Marjory Warren | **Ward Manager:** Primrose Motsi

Month: September

		Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed
		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30
Early:	Number of patients	19	20	20	18	24	26	27	26	23	24	24	29	33	33	30	30	33	31	29	31	33	29	33	32	34	31	30	30	27	25
	Agreed RN	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
	Regular RN	1	1	1	1	1	1	1					1	1			1		1	1	1			1				3	1	1	
	Bank RN																														
	Agency RN																														
	Total	1	1	1	1	1	1	1	0	0	0	0	1	1	0	0	1	0	1	1	1	0	0	1	0	0	0	3	1	1	0
	Variance	0	0	0	0	0	0	0	-1	-1	-1	-1	0	0	-1	-1	0	-1	0	0	0	-1	-1	0	-1	-2	-2	3	0	0	-1
	Agreed HCA	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4
	Regular HCA																											4			
	Bank HCA																														
	Agency HCA																														
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	4	0	0	0
	Variance	1	2	1	1	1	1	1	2	1	1	1	1	2	1	1	2	0	0	0	1	0	2	1	0	1	0	8	1	0	1
Long Day	Regular RN	4	4	4	3	4	4	2	3	3	3	3	2	2	3	4	3	4	4	2	2	3	2	2	2	3	3	3	2	3	3
	Bank RN				1			2	1	1	1	1	2	2	1		1			2	2	1	2	2	2			2	2	1	1
	Agency RN																														
	Total	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	3	3	5	4	4	4
	Regular HCA	5	5	4	5	4	5	5	5	4	4	4	5	4	3	4	2	3	3	4	4	3	4	3	2	4	4	4	4	3	3
	Bank HCA		1	1		1			1	1	1	1		2	2	1	4	1	1		1	1	2	2	2	1		4	1	1	2
	Agency HCA																														
	Total	5	6	5	5	5	5	5	6	5	5	5	5	6	5	5	6	4	4	4	5	4	6	5	4	5	4	8	5	4	5
Late	Number of patients	22	20	21	23	26	27	26	23	24	24	29	33	33	31	30	33	31	29	31	33	29	33	32	34	31	30	30	27	25	24
	Agreed RN	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4
	Regular RN																								2			2			
	Bank RN																								1			2			
	Agency RN																														
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	3	0	0	4	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	3	-1	-1	5	0	0	0
	Agreed HCA	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4
	Regular HCA																								2			4			
	Bank HCA																								2						
	Agency HCA																														
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	4	0	0	4	0	0	0
	Variance	1	2	1	1	1	1	1	2	1	1	1	1	2	1	1	2	0	0	0	1	0	2	1	4	1	0	8	1	0	1
Night	Number of patients	22	20	21	24	26	27	26	23	24	24	29	33	33	30	30	33	31	29	31	33	29	33	32	34	31	30	30	27	25	24
	Agreed RN	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4
	Regular RN	3	3	3	3	3	3	3	2	1	2	2	3	2	2	3	3	3	2	2	2	3	2	4	2	2	3	2	2	3	3
	Bank RN		1		1	1	1	1	2	2	1	1	1	2	2	1	1	1	2	2	2	1	2		2	2	1	2	2	1	
	Agency RN																														
	Total	3	4	3	4	4	4	4	4	3	3	3	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	3
	Variance	-1	0	-1	0	0	0	0	0	-1	-1	-1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-1
	Agreed HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular HCA	3	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	1	2	2	2	2	2	2	1	2	2	2	2
	Bank HCA			1	1	1	1	2	1	2	2	2	2	1	2	1	1	1		1							1				
	Agency HCA																						4								
	Total	3	2	3	3	3	3	4	3	4	4	4	4	3	4	3	3	3	2	2	2	2	6	2	2	2	2	2	2	2	2
	Variance	1	0	1	1	1	1	2	1	2	2	2	2	1	2	1	1	1	0	0	0	0	4	0	0	0	0	0	0	0	0

Unit: Heathlands

Month: September

Ward Manager:

		Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed
		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30
Early:	Number of patients	5	5	4	3	4	4	4	4	3	4	4	4	6	6	9	9	9	9	8	7	7	6	6	5	5	6	6	6	6	6
	Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular RN																														
	Bank RN																														
	Agency RN																														
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	-1	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0
	Agreed HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular HCA																														
	Bank HCA																														
	Agency HCA																														
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	-1	0	-1	-1	-1	0	0	-1	1	0	0	0	0	-1	-2	-1	-1	-1	0	0	0	0	0	-1
Long Day	Regular RN	2	2	2	1	1	1	1	1	2	2	1	2		2	2	1	2	1	2		3	2	1	2	2	1	2	2	2	2
	Bank RN				1	1	1	1	1					2			1		1		2			1			1				
	Agency RN																														
	Total	2	2	2	2	2	2	2	2	2	2	1	2	2	2	2	2	2	2	2	2	3	2	2	2	2	2	2	2	2	2
	Regular HCA	2	2	2	1	1			1	1	1	1			1	3	2	1	1	1					1			2	2	1	1
	Bank HCA				1	1	2	1	1				2	2					1	1	1			1		1	1			1	
	Agency HCA																	1					1			1	1				
	Total	2	2	2	2	2	2	1	2	1	1	1	2	2	1	3	2	2	2	2	1	0	1	1	1	2	2	2	2	2	1
Late	Number of patients																														
	Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular RN																														
	Bank RN																														
	Agency RN																														
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	-1	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0
	Agreed HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular HCA																														
	Bank HCA																														
	Agency HCA																														
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	-1	0	-1	-1	-1	0	0	-1	1	0	0	0	0	-1	-2	-1	-1	-1	0	0	0	0	0	-1
Night	Number of patients	5	5	4	3	4	4	4	3	4	4	4	6	6	5	5	5	5	6	7	7	6	6	6	5	5	6	6	6	6	6
	Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular RN	2	2	1	2		1	1	2		2	1				1	1	1				1	1	1	2	1		1	2	2	2
	Bank RN			1		2	1	1		2			2	2	2	1	1	1	2	2	2	1	1	1		1	2	1			
	Agency RN																														
	Total	2	2	2	2	2	2	2	2	2	2	1	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Variance	0	0	0	0	0	0	0	0	0	0	-1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Agreed HCA	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
	Regular HCA	1	1	1	1			1	1		1	1	1	1	1	1		1	1	1	1	1			1	1		1		1	
	Bank HCA					1	1			1		1					1						1	1			1		1		1
	Agency HCA																														
	Total	1	1	1	1	1	1	1	1	1	1	2	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
	Variance	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Unit: St Peter's **Ward Manager:** J. Brooks

Month: September

		Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed
		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30
Early:	Number of patients	16	16	17	17	17	18	18	18	16	16	16	17	17	17	17	17	17	18	19	19	19	18	18	17	18	17	17	17	16	16
	Agreed RN	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
	Regular RN	1				1		1	1																						
	Bank RN																														
	Agency RN																														
	Total	1	0	0	0	1	0	1	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	-1	-1	0	0	0	0	0	0	0	-1	-1	0	0	0	-1	-1	0	0	-1	-1	0	-1	0	0	0	0	0	0	0
	Agreed HCA	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
	Regular HCA																														
	Bank HCA																														
	Agency HCA																														
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-1
Long Day	Regular RN	1	1	2	1	1	2	2	2	2	2	2	2	1	2	2	2	2	1	1	1	2	1	1	1	1	1	2	3	2	2
	Bank RN					1	1			1				1						2											1
	Agency RN	1	1		2						1			1	1	1			2		1		2	1	2	2	2	1		1	
	Total	2	2	2	3	2	3	2	2	3	3	2	2	3	3	3	2	2	3	3	2	2	3	2	3	3	3	3	3	3	3
	Regular HCA	2	1	2	2	3	2	3	3	3	2	2	2	1	2	2	3	2	2	2	1	3	2	2	1	1	2	2	3	3	2
	Bank HCA	1	2	1	1						1	1	1	2	1			1	1	1	2		1	1	2	2	1	1			
	Agency HCA						1									1															
	Total	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	2
Late	Number of patients																														
	Agreed RN	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
	Regular RN																														
	Bank RN																														
	Agency RN																														
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	-1	-1	-1	0	-1	0	-1	-1	0	0	-1	-1	0	0	0	-1	-1	0	0	-1	-1	0	-1	0	0	0	0	0	0	0
	Agreed HCA	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
	Regular HCA																														
	Bank HCA																														
	Agency HCA																														
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-1
Night	Number of patients	16	16	17	17	17	18	18	18	16	16	16	17	17	17	17	17	17	18	19	19	19	18	18	17	18	17	17	17	16	16
	Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular RN	2	2	2	1	1	1	1	1	2	1	1			1	1	2	2	1	1	1	1	1	1	1	1	1	1	2	2	2
	Bank RN					1						1	2	1	1					1											
	Agency RN				1		1	1	1		1			1					1		1	1	1	1	1	1	1	1			
	Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	1	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Agreed HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Bank HCA															1															
	Agency HCA																														
	Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	3	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Unit: Midway (Langley House) **Ward Manager:**

Month: September

		Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed
		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30
Early:	Number of patients	16	17	17	18	18	20	20	21	20	21	22	23	24	24	23	22	22	20	18	18	18	18	18	17	17	17	17	16	16	17
	Agreed RN	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
	Regular RN																														
	Bank RN																														
	Agency RN																														
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	1	0	0	0	1	1	1	0	0	0	0	0	0	0	0	0	0	-1	0	0	0	0	0	0	-1	-1	0
	Agreed HCA	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4
	Regular HCA																														
	Bank HCA																														
	Agency HCA																														
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	-1	0	0	0	0	0	-1	-1	0	0
Long Day	Regular RN	3	3	3	4	3	2	3	4	4	4	3	2	2	3	3	2	3	2	2	2	1	3	2	2	3	2	2	2	2	3
	Bank RN																														
	Agency RN						1						1	1			1		1	1	1	1		1	1		1	1			
	Total	3	3	3	4	3	3	3	4	4	4	3	3	3	3	3	3	3	3	3	3	2	3	3	3	3	3	3	2	2	3
	Regular HCA	4	4	4	4	4	4	4	4	4	4	2	4	4	2	1	2	3	2	4	4	2	2	2	3	3	3	3	2	4	1
	Bank HCA											2			1	1	1	1			1	1	1	1	1	1			1		
	Agency HCA														1	2	1		2				1	1			1				3
	Total	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	5	3	4	4	4	4	4	3	3	4	4
Late	Number of patients																														
	Agreed RN	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
	Regular RN																														
	Bank RN																														
	Agency RN																														
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	1	0	0	0	1	1	1	0	0	0	0	0	0	0	0	0	0	-1	0	0	0	0	0	0	-1	-1	0
	Agreed HCA	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4
	Regular HCA																														
	Bank HCA																														
	Agency HCA																														
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	-1	0	0	0	0	0	-1	-1	0	0
Night	Number of patients	17	17	18	18	20	20	21	20	21	23	23	24	24	23	22	22	20	18	18	18	18	18	17	17	17	17	16	16	17	18
	Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular RN	1	1	1	1	1	1	1	1	1	1	1	1	1	1	2	1	1	2	2	2	2	2	2	2	2	2	2	2	2	2
	Bank RN																														
	Agency RN	1	1	1	1	1	1	1	1	1	1	1	1	1	1		1	1													
	Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Agreed HCA	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
	Regular HCA	3	3	3	3	3	3	3	3	3	3	3	2	2	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	4	4
	Bank HCA													1																	
	Agency HCA												1																		
	Total	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	4	4
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	1

Unit: Holywell (Langley Neuro) | Sue Fox

Month: September

		Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed
		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30
Early:	Number of patients	12	12	13	14	14	14	14	13	13	14	13	15	14	14	15	15	14	15	15	15	15	14	14	14	14	13	14	14	14	13
	Agreed RN	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
	Regular RN																														
	Bank RN																														
	Agency RN																														
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-1	0	-1	0	0	0	0	0	-1	0	0	0	0	0	0
	Agreed HCA	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
	Regular HCA	1	1	1	1	1	1	1		1	1		1	1		1	1	1					1		1	1			1	1	1
	Bank HCA											1								1				1			1				
	Agency HCA																														
	Total	1	1	1	1	1	1	1	0	1	1	1	1	1	0	1	1	1	0	1	0	0	1	1	1	1	1	0	1	1	1
	Variance	0	-1	0	0	0	0	0	0	-1	1	0	1	0	1	1	1	3	0	0	0	-2	0	0	0	0	0	0	0	0	0
Long Day	Regular RN	3	1	2	2	1		1	2	1	1	1	2	2	1	2	1	1	1	2	2	1	1	1	1	1	2	2	1	1	1
	Bank RN						2							1							1										
	Agency RN		2	1	1	2	1	2	1	2	2	2	1		2	1	1	2	1	1		2	2	2	1	2	1	1	2	2	2
	Total	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	2	3	2	3	3	3	3	3	2	3	3	3	3	3	3
	Regular HCA	1	1	1	2	2	2	2	3	1		2	2	1	3	1	2	2	1	1	2	1	1	2	1	1	2	3	2	2	2
	Bank HCA	1		1							2		1	1	1	2	1		2	1	1		1		1	1					
	Agency HCA										1							3													
	Total	2	1	2	2	2	2	2	3	1	3	2	3	2	4	3	3	5	3	2	3	1	2	2	2	2	2	3	2	2	2
Late	Number of patients	12	13	13	14	14	14	13	13	14	13	15	14	14	15	15	14	15	15	15	15	15	14	13	14	14	14	14	14	14	14
	Agreed RN	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
	Regular RN																														
	Bank RN																														
	Agency RN																														
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-1	0	-1	0	0	0	0	0	-1	0	0	0	0	0	0
	Agreed HCA	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
	Regular HCA	1	1	1			1	1			1	1	1	1		1	1							1		1			1		
	Bank HCA					1												1		1		1									
	Agency HCA																						1								
	Total	1	1	1	0	1	1	1	0	0	1	1	1	1	0	1	1	1	0	1	0	1	1	1	0	1	0	0	1	0	0
	Variance	0	-1	0	-1	0	0	0	0	-2	1	0	1	0	1	1	1	3	0	0	0	-1	0	0	-1	0	-1	0	0	-1	-1
Night	Number of patients	12	13	14	14	14	14	13	13	14	13	15	14	14	15	15	14	15	15	15	15	14	14	13	14	13	14	14	14	13	15
	Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular RN	1	1	1	1	1	2	2	2	2	1	1	1	2	2	2	1	2	1	1	1	1	1	1	1	2	1	2	2	2	2
	Bank RN	1	1	1	1	1					1		1						1	1	1		1	1	1		1				
	Agency RN											1					1					1									
	Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Agreed HCA	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
	Regular HCA	1	2	2	2	1	3	3	2	3	3	3	1	1	3	3	3	1	2	1	1	3	2	2	2	3	2	2	2	3	2
	Bank HCA	1				1			1				2	2				2	1	2	2		1	1	1		1	1	1		1
	Agency HCA																1														
	Total	2	2	2	2	2	3	3	3	3	3	3	3	3	3	3	4	3	3	3	3	3	3	3	3	3	3	3	3	3	3
	Variance	-1	-1	-1	-1	-1	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Unit: Oakmere (Potters Bar) **Ward Manager:** Afzal Ramjhan

Month: September

		Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed
		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30
Early:	Number of patients	23	23	25	24	23	23	23	23	23	23	25	28	27	28	26	27	28	28	27	27	27	25	26	26	25	24	25	26	23	23
	Agreed RN	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4
	Regular RN																														
	Bank RN																														
	Agency RN					1																									
	Total	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	-1	-1	0	0	0	0	0	0	0	0	0	-1	0	0	0	0	0	0	0	0	0	0	0	0
	Agreed HCA	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4
	Regular HCA																														
	Bank HCA																														
	Agency HCA																														
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0
Long Day	Regular RN	4	3	3	2	2	3	3	3	2	3	4	3	2	4	2	4	4	3	4	4	4	4	3	3	2	2	1	4	4	3
	Bank RN				1	1	1			1			1	1										1	1	1	1	3			
	Agency RN		1	1	1					1	1			1		2										1	1				1
	Total	4	4	4	4	3	4	3	3	4	4	4	4	4	4	4	4	4	3	4	4	4	4	4	4	4	4	4	4	4	4
	Regular HCA	3	2	3	4	4	3	4	4	2	3	4	4	4	1	2	2	4	3	3	3	4	3	4	3	3	4	4	4	4	2
	Bank HCA	1	1	1			1	1		2					2	2	1		1	1	1		1	1	1	1					1
	Agency HCA		1								1				1		1														1
	Total	4	4	4	4	4	4	5	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	5	4	4	4	4	4	4	4
Late	Number of patients																														
	Agreed RN	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4
	Regular RN																														
	Bank RN																		1												
	Agency RN																														
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	-1	0	-1	-1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Agreed HCA	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4
	Regular HCA																														
	Bank HCA																														
	Agency HCA																														
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0
Night	Number of patients	23	25	24	23	23	23	23	23	23	25	28	27	28	26	27	28	28	27	28	27	25	26	26	25	24	25	26	23	23	23
	Agreed RN	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
	Regular RN	2	2	2	2	2	3	3	2	2	1	2	2	2	3	2	2	2	2	3	3	2	3	2	2	3	4	4	2	2	1
	Bank RN	1	2	1	1	1	1	1	1	1	2	1	2	2	1	1	2	1				2	1	2	1	1			1	1	2
	Agency RN			1	1	1			1	1	1	1				1		1	2	1	1								1	1	1
	Total	3	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	3	4	4	4	4	4	4
	Variance	0	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	0	1	1	1	1	1	1
	Agreed HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular HCA	2	2	1		1	2	2	2		1	2	2	2	2	2	2	2	2	1	1	1	2	2	2	2	2	2	1	1	2
	Bank HCA			1	2	1				2	1									1	1	1			1				1	1	
	Agency HCA																														
	Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	3	2	2	2	2	2	2
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0

	Day				Night				Day		Night	
	Registered nurses/		Care Staff		Registered nurses/		Care Staff					
	Total monthly planned staff hours	Total monthly actual staff hours	Total monthly planned staff hours	Total monthly actual staff hours	Total monthly planned staff hours	Total monthly actual staff hours	Total monthly planned staff hours	Total monthly actual staff hours	Average fill rate - registered nurses/midwives (%)	Average fill rate - care staff (%)	Average fill rate - registered nurses/midwives (%)	Average fill rate - care staff (%)
Ahlone Rehab	1137	1080	1647	1639.5	720	720	720	720	95%	100%	100%	100%
Alexa Rehab (PLK)	720	720	384	360	720	720	360	360	100%	94%	100%	100%
Jade	1105	880.5	707.5	919	690	690	345	690	80%	130%	100%	200%
Adams	721.5	700.5	756.5	1048.5	690	690	345	954.5	97%	139%	100%	277%
Marjory Warren	1691.25	1533.75	1391.25	1788.75	1350	1282.5	675	967.5	91%	129%	95%	143%
Heathlands	785	750	832.5	612.5	600	590	300	310	96%	74%	98%	103%
St Peter's	1206	954	1161	1068	720	708	720	732	79%	92%	98%	102%
Midway	1125	1092	1521	1416	720	720	1080	1104	97%	93%	100%	102%
Holywell	1227	1044	1203	1162.5	720	720	1080	1032	85%	97%	100%	96%
Oakmere	1524	1407	1509	1464	1080	1416	720	732	92%	97%	131%	102%
Whole Trust	11241.75	10161.75	11112.75	11478.75	8010	8256.5	6345	7602	90%	103%	103%	120%