Unit: Athlone

Ward Manager

Month: August

		Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon
		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
Early:	Number of patients	19	20	20	21	20	19	17	16	16	15	15	16	15	15	13	13	13	13	12	13	16	17	17	17	15	15	15	15	18	17	17
	Agreed RN	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
	Regular RN																															
	Bank RN																															
	Agency RN																															
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Reason																															
	Agreed HCA	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4
	Regular HCA	1	2	3	2	2	2	1	2	1	2	3	2	2	3	1	2	3	4	4	2	3	2	2	3	3	3	3	4	4	4	2
	Bank HCA																															
	Agency HCA																															
	Total	1	2	3	2	2	2	1	2	1	2	3	2	2	3	1	2	3	4	4	2	3	2	2	3	3	3	3	4	4	4	2
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Reason																															
Long Day	Regular RN	2	3	3	3	3	2	3	2	3	3	2	2	3	2	2	2	3	2	2	3	3	1	2	3	3	3	3	3	3	3	2
	Bank RN	1					1		1			1	1		1	1	1		1	1			2	1								1
	Agency RN																															
	Total	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
	Regular HCA	3	2	1	2	2	2	3	2	3	2	1	2	2	1	3	2	1			2	1	2	2	1	1	1	1				2
	Bank HCA																															
	Agency HCA																															
	Total	3	2	1	2	2	2	3	2	3	2	1	2	2	1	3	2	1	0	0	2	1	2	2	1	1	1	1	0	0	0	2
Late	Number of patients	19	20	20	21	19	17	16	16	17	15	15	15	15	13	13	13	13	12	12	13	16	17	17	17	15	15	15	15	18	17	17
	Agreed RN	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
	Regular RN																															
	Bank RN																															
	Agency RN																															
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Reason																															
	Agreed HCA	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4
	Regular HCA	1	2	3	2	2	2	1	2	1	2	3	2	2	3	1	2	3	4	4	2	3	2	2	3	3	3	3	4	4	4	2
	Bank HCA																															
	Agency HCA																															
	Total	1	2	3	2	2	2	1	2	1	2	3	2	2	3	1	2	3	4	4	2	3	2	2	3	3	3	3	4	4	4	2
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Reason																															
Night	Number of patients	20	21	21	20	19	17	16	16	17	15	16	15	15	13	13	13	13	12	13	16	17	17	17	17	15	15	15	18	18	17	18
	Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular RN	2	2	2	1	2	1	1	1	2	2	2	2	2	2	2	2	1	1	1	2	2	1	2	1	2	2	1	1	1	2	2
	Bank RN				1		1	1	1									1	1	1			1		1			1	1	1		
	Agency RN																															
	Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Reason																															
	Agreed HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Bank HCA																															
	Agency HCA																															
	Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Reason																															

Unit: Alexandra (PLK) **Ward Manager:**

Month: August

		Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon
		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
Early:	Number of patients	6	6	7	8	9	9	9	9	9	7	7	7	7	7	6	7	7	8	8	10	9	9	9	9	9	8	8	9	10	10	10
	Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular RN																															
	Bank RN																															
	Agency RN																															
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Reason																															
	Agreed HCA	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
	Regular HCA																															
	Bank HCA																															
	Agency HCA																															
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Reason																															
Long Day	Regular RN	2	2	1	2	2	2	2	2	2	2	2	2	2	1	1	2	2	2	2	2	2	2		2	2	2	2	2			1
	Bank RN			1											1	1								2						2	2	1
	Agency RN																															
	Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular HCA	1	1	1	1	1	1	1	1	1	1	1	1	1	1		1	1	1	1	1	1	1		1		1		1			
	Bank HCA															1								1		1		1		1	1	1
	Agency HCA																															
	Total	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
Late	Number of patients																															
	Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular RN																															
	Bank RN																															
	Agency RN																															
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Reason																															
	Agreed HCA	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
	Regular HCA																															
	Bank HCA																															
	Agency HCA																															
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Reason																															
Night	Number of patients	6	7	7	8	8	9	9	9	9	7	7	7	7	7	7	7	7	8	8	10	9	9	9	9	8	9	9	10	10	10	10
	Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular RN	2	2	1	1	2	2	2	2	2	2	2	2	2	2	2	2	2	2			1	2	1	1	2	2	2	1	2	2	2
	Bank RN			1	1															2	2	1		1	1				1			
	Agency RN																															
	Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Reason																															
	Agreed HCA	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
	Regular HCA	1	1	1	1	1	1	1	1	1	1					1	1	1	1	1	1		1	1	1	1	1		1	1	1	1
	Bank HCA											1	1	1	1							1						1				
	Agency HCA																															
	Total	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Reason																															

Unit: Jade Ward

Ward Manager:

Month: August

		Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon
		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
Early:	Number of patients	14	17	17	16	16	17	18	16	16	16	16	15	14	15	15	15	15	14	13	12	12	11	11	13	11	11	11	11	9	11	11
	Agreed RN	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
	Regular RN					1																										
	Bank RN																															
	Agency RN																															
	Total	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	-1	0	0	0	0	0	-1	0	-1	0	0	0	0	0	0	0	0	-1	0	0	0
	Agreed HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular HCA																															
	Bank HCA																															
	Agency HCA																															
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	1	0	0	0	0	0	1	0	1	1	1	1	1
Long Day	Regular RN	3	3	3	3	2	3	3	3	3	3	2	3	3	3	3	3	2	3	2	3	3	3	3	3	3	3	3	2	3	3	3
	Bank RN																															
	Agency RN																															
	Total	3	3	3	3	2	3	3	3	3	3	2	3	3	3	3	3	2	3	2	3	3	3	3	3	3	3	3	2	3	3	3
	Regular HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	3	2	3	2	2	2	2	2	3	2	2	2	2	2	2
	Bank HCA																											1	1	1	1	1
	Agency HCA																															
	Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	3	2	3	2	2	2	2	2	3	2	3	3	3	3	3
Late	Number of patients	17	17	16	16	17	17	18	16	16	16	15	15	15	15	15	15	14	14	13	12	11	11	13	13	11	11	11	9	11	11	11
	Agreed RN	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
	Regular RN																															
	Bank RN																															
	Agency RN																															
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	-1	0	0	0	0	0	-1	0	0	0	0	0	-1	0	-1	0	0	0	0	0	0	0	0	-1	0	0	0
	Agreed HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular HCA																															
	Bank HCA																															
	Agency HCA																															
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	1	0	0	0	0	0	1	0	1	1	1	1	1
Night	Number of patients	17	17	15	16	16	18	16	16	16	16	16	14	15	15	15	15	14	13	12	12	11	11	13	11	11	11	11	9	11	11	11
	Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Bank RN																															
	Agency RN																															
	Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Agreed HCA	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
	Regular HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Bank HCA																															
	Agency HCA																															
	Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Variance	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1

Unit: Adams Ward

Ward Manager:

Month: August

		Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon
		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
Early:	Number of patients	10	12	12	10	9	10	10	10	10	9	9	9	9	9	9	10	10	10	9	9	8	8	10	10	10	12	12	12	11	11	11
	Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular RN						1	1			2		1	1						1	1	1					1	1	1			
	Bank RN																															
	Agency RN																															
	Total	0	0	0	0	0	1	1	0	0	2	0	1	1	0	0	0	0	0	1	1	1	0	0	0	0	1	1	1	0	0	0
	Variance	0	0	0	0	1	2	1	0	0	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0
	Agreed HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular HCA			1		1	1	1			1	1	1	1	1			1	1	1	1					1	1	1				
	Bank HCA													1								1										
	Agency HCA																															
	Total	0	0	1	0	1	1	1	0	0	1	1	1	2	1	0	0	1	1	1	1	1	0	0	0	1	1	1	0	0	0	0
	Variance	0	0	1	0	0	0	0	1	1	1	1	0	0	0	0	0	1	1	0	0	0	1	1	1	-1	2	2	1	2	2	1
Long Day	Regular RN	2	1	2	2	1	2	1	2	2	1	2	1	1	2	2	2	1	2	1	1	1			1	1	1	1	2	1	1	2
	Bank RN		1			2	1	1			1							1					2	2	1	1				1	1	
	Agency RN																															
	Total	2	2	2	2	3	3	2	2	2	2	2	1	1	2	2	2	2	2	1	1	1	2	2	2	2	1	1	2	2	2	2
	Regular HCA	1	1	2	2	1		1	1	1		1	1		1	1	1	2	2	1	1	1	1	1	1		2		1	2	2	2
	Bank HCA	1	1				1		2	2	1	1				1	1						2	2	2			2	1	2	2	1
	Agency HCA										1																1	1	1			
	Total	2	2	2	2	1	1	1	3	3	2	2	1	0	1	2	2	2	2	1	1	1	3	3	3	0	3	3	3	4	4	3
Late	Number of patients	12	12	10	9	10	10	10	10	10	9	9	9	9	9	10	10	10	10	8	9	8	10	10	10	12	12	12	12	11	11	
	Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular RN					1	1	1												1							1	1				
	Bank RN												1	1																		
	Agency RN																				1	1										
	Total	0	0	0	0	1	1	1	0	0	0	0	1	1	0	0	0	0	0	1	1	1	0	0	0	0	1	1	0	0	0	0
	Variance	0	0	0	0	2	2	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Agreed HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular HCA					1									1																	
	Bank HCA							1						1						1	1	1	1			1						
	Agency HCA																											1				
	Total	0	0	0	0	1	0	1	0	0	0	0	0	1	1	0	0	0	0	1	1	1	1	0	0	1	0	1	0	0	0	0
	Variance	0	0	0	0	0	-1	0	1	1	0	0	-1	-1	0	0	0	0	0	0	0	0	2	1	1	-1	1	2	1	2	2	1
Night	Number of patients	12	12	10	9	10	10	10	10	10	9	9	9	9	9	10	10	10	10	8	8	8	10	10	10	12	12	12	11	11	11	11
	Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular RN	2	1	2	1		1	1	1	1	2	1	2	2	2	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1		1
	Bank RN		1		1	2	1	1	1	1		1				1	1	1	1	1		1	1	1	1	1	1	1	1	1	2	1
	Agency RN																															
	Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	1	2	2	2	2	2	2	2	2	2	2	2
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-1	0	0	0	0	0	0	0	0	0	0	0
	Agreed HCA	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
	Regular HCA	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1		1				1
	Bank HCA						1	1	1	1	1									1			1	1	1	1	2	1	3	3	3	1
	Agency HCA		1																													
	Total	1	2	1	1	1	2	2	2	2	2	1	1	1	1	1	1	1	1	2	1	1	2	2	2	2	2	2	3	3	3	2
	Variance	0	1	0	0	0	1	1	1	1	1	0	0	0	0	0	0	0	0	1	0	0	1	1	1	1	1	1	2	2	2	1

Unit: Marjory Warren **Ward Manager:** Primrose Motsi

Month: August

		Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon
		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
Early:	Number of patients	16	17	17	18	15	16	19	17	21	23	23	25	24	23	22	23	25	23	24	21	22	24	27	28	28	25	26	25	22	22	21
	Agreed RN	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4
	Regular RN											1	1			1				1				1				1	1	1		
	Bank RN																															
	Agency RN																															
	Total	0	0	0	0	0	0	0	0	0	0	1	1	0	0	1	0	0	0	1	0	0	0	1	0	0	0	1	1	1	0	0
	Variance	-1	-1	-1	-1	0	-1	0	0	0	0	1	1	-1	0	1	0	0	0	1	0	0	0	0	0	0	0	1	1	1	0	0
	Agreed HCA	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4
	Regular HCA																															
	Bank HCA																															
	Agency HCA																															
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-1	-1	0	2	1	1	1	1	0	0	0	0	0	1
Long Day	Regular RN	3	3	3	3	4	3	4	4	4	4	3	3	3	4	4	4	4	4	4	3	3	3	3	4	4	2	4	4	4	4	4
	Bank RN											1	1								1	1	1				2					
	Agency RN																															
	Total	3	3	3	3	4	3	4	4	4	4	4	4	3	4	4	4	4	4	4	4	4	4	3	4	4	4	4	4	4	4	4
	Regular HCA	4	4	4	4	2	3	4	3	4	2	3	3	3	3	3	3	4	2	3	3	3	4	4	4	4	4	3	4	3	4	5
	Bank HCA					2	1		1		2	1	1	1	1	1	1		1		1	3	1	1	1	1		1		1		
	Agency HCA																															
	Total	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	3	3	4	6	5	5	5	5	4	4	4	4	4	5
Late	Number of patients	17	17	18	15	16	19	17	21	21	23	25	25	23	22	23	24	23	24	21	22	22	27	28	28	25	26	25	21	22	21	21
	Agreed RN	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4
	Regular RN																															
	Bank RN																															
	Agency RN																															
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	-1	-1	-1	-1	0	-1	0	0	0	0	0	0	-1	0	0	0	0	0	0	0	0	0	-1	0	0	0	0	0	0	0	0
	Agreed HCA	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4
	Regular HCA																															
	Bank HCA																		1					1								
	Agency HCA																															
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	1	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-1	0	2	1	2	1	1	0	0	0	0	0	1
Night	Number of patients	17	17	18	15	16	19	17	21	21	23	25	25	23	22	23	24	23	24	21	22	24	27	28	28	25	26	25	22	22	21	21
	Agreed RN	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
	Regular RN	2	2	2	2	2	1	2	3	2	3	4	3	3	3	3	3	3	3	2	3	3	3	2	3	3	2	3	4	2	3	3
	Bank RN	1		1			1			1										1			1	2	1	1	2	1		2	1	1
	Agency RN																															
	Total	3	2	3	2	2	2	2	3	3	3	4	3	3	3	3	3	3	3	3	3	3	4	4	4	4	4	4	4	4	4	4
	Variance	0	-1	0	-1	-1	-1	-1	0	0	0	1	0	0	0	0	0	0	0	0	0	0	1	1	1	1	1	1	1	1	1	1
	Agreed HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular HCA	1	1	2	2	2	2	2	2	1	2	2	2	2	2	2	2	2	2	2	1	2	2	2	2	2	2	2	2	2	2	2
	Bank HCA	1	1					1	1	2	1			1	1	1	1	1	1	1	2	1	1	1	1	1	1	1	1	1		
	Agency HCA																															
	Total	2	2	2	2	2	2	3	3	3	3	2	2	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	2	2
	Variance	0	0	0	0	0	0	1	1	1	1	0	0	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	0	0

Unit: Heathlands

Ward Manager: Patricia Willis

Month: August

		Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon
		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
Early:	Number of patients	9	9	11	11	12	12	12	11	11	10	10	9	9	9	8	9	9	8	7	6	6	6	6	6	5	5	5	5	5	5	5
	Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular RN																															
	Bank RN																															
	Agency RN																															
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-1	0	0	0	0	0	0	0	0	0	0	-1	0	-2	-2
	Agreed HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular HCA																															
	Bank HCA																															
	Agency HCA																															
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	-1	0	-1	0	0	1	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	-1	0	0	2	0	0	0
Long Day	Regular RN	2	2	1	2	1	1	1	2	1	1	2		2		1	1	1	1	1	1	1	1	1	1	2	1	1	1	1		
	Bank RN			1		1	1	1		1	1		2		2	1	1		1	1	1	1	1	1	1		1	1		1		
	Agency RN																															
	Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	1	2	2	2	2	2	2	2	2	2	2	1	2	0	0
	Regular HCA	1	2	1	1	1	1	1	2	2	1	2	1	1	1	1	1	3	2	1	2	1	1	1	2	1	1	1	2	1		
	Bank HCA				1	1	2	1			1		1	1	1	1	1			1		1	1	1			1	1	2	1	2	2
	Agency HCA																															
	Total	1	2	1	2	2	3	2	2	2	2	2	2	2	2	2	2	3	2	2	2	2	2	2	2	1	2	2	4	2	2	2
Late	Number of patients																															
	Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular RN																															
	Bank RN																															
	Agency RN																															
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-1	0	0	0	0	0	0	0	0	0	0	-1	0	-2	-2
	Agreed HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular HCA																															
	Bank HCA																															
	Agency HCA																															
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	-1	0	-1	0	0	1	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	-1	0	0	2	0	0	0
Night	Number of patients	9	11	11	11	12	12	11	11	11	10	9	9	9	8	9	9	8	7	6	6	6	6	6	6	5	5	5	5	5	5	5
	Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular RN	1	1	2	1	1			1		1	2	2	2	1	1	1	2	2	2	1	2	1	1	2	2	1	1		1	1	1
	Bank RN	1	1		1	1	2	2	1	1	1				1	1	1				1		1	1			1	1		1	1	1
	Agency RN									1																						
	Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	0	2	2	2
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-2	0	0	0
	Agreed HCA	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
	Regular HCA	1	1		1	1	1	1	1	1	1	1	1	1	1	1	1	1			1	1	1	1		1		1	1	1	1	1
	Bank HCA	1	1	2	1	1	1	1	1	1	1	1	1	1	1	1	1	1	2	2					1		1					
	Agency HCA																															
	Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	1	1	1	1	1	1	1	1	1	1	1	1
	Variance	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	0	0	0	0	0	0	0	0	0	0	0	0

Unit: St Peter's

Month: August

Ward Manager: J Brooks

		Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon
		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
Early:	Number of patients	13	13	13	13	14	14	16	17	17	7	17	18	19	19	20	20	20	20	19	17	16	17	18	18	19	19	19	17	16	16	16
	Agreed RN	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
	Regular RN																															
	Bank RN																															
	Agency RN																															
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	-1	0	-1	0	0	0	0	0	0	0	0	-1	-1	0	-1	0	0	0	0	0	0	-1	0	0	0	0
	Agreed HCA	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
	Regular HCA																															
	Bank HCA																															
	Agency HCA																															
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	-1	0	0	0
Long Day	Regular RN	1	1	2	2	2	1	1	1	1	2	2	1	2	2	1	1	2	1	2	1	2	3	2	2	2	1	1	2	2	2	2
	Bank RN	1	1			1	1	1	1	1	1					1	1							1			1	1			1	
	Agency RN	1	1	1	1			1		1		1	2	1	1	1	1		1	1	1	1			1	1	1		1	1		1
	Total	3	3	3	3	3	2	3	2	3	3	3	3	3	3	3	3	2	2	3	2	3	3	3	3	3	3	2	3	3	3	3
	Regular HCA	3	2	3	2	2	2	2	2	1	2	2	2	2	1	1	2	2	2	2	2	2	2	2	1	1	2	1	2	3	3	3
	Bank HCA		1		1	1	1	1	1	2	1			1	1	2	1	1	1	1	1	1	1	1	2	1		3				
	Agency HCA											1	1		1											1	1					
	Total	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	4	2	3	3	3
Late	Number of patients																															
	Agreed RN	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
	Regular RN																															
	Bank RN																															
	Agency RN																															
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	-1	0	-1	0	0	0	0	0	0	0	0	-1	-1	0	-1	0	0	0	0	0	0	-1	0	0	0	0
	Agreed HCA	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
	Regular HCA																															
	Bank HCA																															
	Agency HCA																															
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	-1	0	0	0
Night	Number of patients	13	13	14	14	14	14	16	17	17	17	17	18	19	19	20	20	20	19	17	16	17	18	18	19	19	19	17	16	16	16	16
	Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular RN	1	2	1	1	2	2	1	1	1	1	1	2	1	2	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	2	2
	Bank RN	1						1			1					1			1	1	1	1	1		1			1				
	Agency RN				1					1		1		1			1	1						1		1	1		1	1		
	Total	2	2	1	2	2	2	2	1	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Variance	0	0	-1	0	0	0	0	-1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Agreed HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular HCA	2	2	1	2	2	2	2	2	1	2	2	2	2	2	2	1	2	2	2	2	2	1	1	2	2	1	2	2	2	2	2
	Bank HCA			1						1							1							1			1					
	Agency HCA																						1									
	Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Unit: Midway (Langley House) | **Ward Manager:** Benita Sykes Aug-20

Month: August

		Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon
		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
Early:	Number of patients	25	28	28	28	27	26	25	26	27	28	28	26	23	22	21	21	21	19	22	16	18	18	21	19	19	17	16	15	13	15	16
	Agreed RN	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4
	Regular RN																															
	Bank RN																															
	Agency RN																															
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	-1	0	0	0	0	5	0	0	-1	0	0	0	0	-1	-1	-1	-1	-1	-1	-2	-1	-1	-1	-1	-2	-1	-1	-1
	Agreed HCA	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
	Regular HCA														1																	
	Bank HCA																		1													
	Agency HCA																	1														
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	1	1	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	1	1	1	1	0	0	-1	0	0	0	0	0	0	0	0	0	-1	-1	-1	-2	-2	0	-1	-1	-1	-2	-1	-1	-1	-1	-1
Long Day	Regular RN	2	2	4	2	3	3	3	4	4	3	2	1	3	3	1	1	1	2	3	2	2	2	1	2	3	3	1	2	2	2	2
	Bank RN									3													1	1								
	Agency RN	2	2		1	1	1	1		2	1	2	2	1	1	3	3	2	1		1	1			1			2		1	1	1
	Total	4	4	4	3	4	4	4	4	9	4	4	3	4	4	4	4	3	3	3	3	3	3	2	3	3	3	3	2	3	3	3
	Regular HCA	2	4	2	3	2	1	2	3	3	2	1	2	3	1	4	4	1	2	2	2	1	2	2	2	2	1	2		4	4	2
	Bank HCA	2	2	4		1	3	1	2	2	1	1	1			1	1	2	1	2	1	2	3	2	2		1	2	2			2
	Agency HCA	2			3	2	1	1			2	3	2	2	3											2	1		2			
	Total	6	6	6	6	5	5	4	5	5	5	5	5	5	4	5	5	3	3	4	3	3	5	4	4	4	3	4	4	4	4	4
Late	Number of patients																															
	Agreed RN	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4
	Regular RN																															
	Bank RN																															
	Agency RN																															
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	-1	0	0	0	0	5	0	0	-1	0	0	0	0	-1	-1	-1	-1	-1	-1	-2	-1	-1	-1	-1	-2	-1	-1	-1
	Agreed HCA	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
	Regular HCA																															
	Bank HCA																															
	Agency HCA																															
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	1	1	1	1	0	0	-1	0	0	0	0	0	0	-1	0	0	-2	-2	-1	-2	-2	0	-1	-1	-1	-2	-1	-1	-1	-1	-1
Night	Number of patients	28	28	28	27	26	25	26	27	27	28	26	23	22	21	21	21	19	22	16	18	18	20	21	19	17	16	15	13	15	16	17
	Agreed RN	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
	Regular RN	1	1	1	1	1		1	3	1	1	2	2	2	1	2	2	1	2	2	1	2	2	1	1	2	1	1	1	2	2	2
	Bank RN	1																1										1				
	Agency RN	1	2	2	2	2		2		2	2	1	1	1	2	1	1			1	1		1	1	1		1		1			
	Total	3	3	3	3	3	0	3	3	3	3	3	3	3	3	3	3	2	2	3	2	2	3	2	2	2	2	2	2	2	2	2
	Variance	0	0	0	0	0	-3	0	0	0	0	0	0	0	0	0	0	-1	-1	0	-1	-1	0	-1	-1	-1	-1	-1	-1	-1	-1	-1
	Agreed HCA	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4
	Regular HCA	4	4	2	4	4	3	4	4	4	4	4	4	4	2	3	2	4	4	4	4	4	4	4	4	4	4	4	3	4	4	4
	Bank HCA	1					1								2	1	2												1			
	Agency HCA		1	3	1																											
	Total	5	5	5	5	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4
	Variance	1	1	1	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Unit: Holywell (Langley Neuro) | **Ward Manager:** Sue Fox ####

Month: August

		Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon
		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
Early:	Number of patients	14	14	14	14	14	15	15	15	15	15	15	15	15	15	16	16	16	14	14	15	16	16	16	16	15	13	13	10	12	12	12
	Agreed RN	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
	Regular RN																															
	Bank RN																															
	Agency RN																															
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	-1	0	0	0	0	0	0	0	0	0	0	0	0	0	-1	0	-1	-1	-1	-1	-1	0
	Agreed HCA	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
	Regular HCA	1	1	1	1	1	1	1	1	1		1	1	1	1	1	1	1		1					1	1		1	1			1
	Bank HCA																						1									
	Agency HCA																															
	Total	1	1	1	1	1	1	1	1	1	0	1	1	1	1	1	1	1	0	1	0	0	1	0	1	1	0	1	1	0	0	1
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	-1	-1	0	0	0	0	0	-1	0	0	0	2	0	0	0	0	0	1	0
Long Day	Regular RN	1	2	1	2	2	1	2	2	2	1	1	1	1	1	1	2	2	2	1	2	1	1	1	1	1	1	1	2	1	2	2
	Bank RN	1	1							1				1		1	1	1						1								
	Agency RN	1		2	1	1	2	1	1		1	2	2	1	2	1			1	2	1	2	2	1	1	2	1	1		1		1
	Total	3	3	3	3	3	3	3	3	3	2	3	3	3	3	3	3	3	3	3	3	3	3	3	2	3	2	2	2	2	2	3
	Regular HCA	2	2	1	1	1	1	1	1	2	2	1	2	1	1	2	2	1		2	2		1	3	2	2	2	2	1	2	4	2
	Bank HCA			1	1	1		1	1		1							1	2			1	1		2					1		
	Agency HCA						1					1							1			2					1		1			
	Total	2	2	2	2	2	2	2	2	2	3	2	2	1	1	2	2	2	3	2	2	3	2	3	4	2	3	2	2	3	4	2
Late	Number of patients	14	14	14	14	14	15	15	15	15	15	15	15	15	16	16	16	14	14	15	16	16	16	16	15	13	13	10	12	12	12	12
	Agreed RN	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
	Regular RN																															
	Bank RN																															
	Agency RN																															
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	-1	0	0	0	0	0	0	0	0	0	0	0	0	0	-1	0	-1	-1	-1	-1	-1	0
	Agreed HCA	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
	Regular HCA	1	1	1	1	1						1																				1
	Bank HCA						1		1	1							1	1		1	1		1									
	Agency HCA													1	1	1												1				
	Total	1	1	1	1	1	1	0	1	1	0	1	0	1	1	1	1	1	0	1	1	0	1	0	0	0	0	1	0	0	0	1
	Variance	0	0	0	0	0	0	-1	0	0	0	0	-1	-1	-1	0	0	0	0	0	0	0	0	0	1	-1	0	0	-1	0	1	0
Night	Number of patients	14	14	14	14	15	15	15	15	15	15	15	15	15	16	16	16	14	14	15	16	16	16	16	15	13	13	10	12	12	12	12
	Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular RN	1	1	2	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	2	2	2	2		1	2	2	2	2
	Bank RN		1		1	1	1	1	1	1	1	1			1	1	1		1	1	1	1					2	1				
	Agency RN	1											1	1				1														
	Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Agreed HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular HCA	1	2	2	2	2	2	2	2	1	1	2	2	2	2	1	1	1	2	2	1	2			2	2	2	2	2	2	2	1
	Bank HCA	1								1	1					1	1				1		2	2								1
	Agency HCA																	1														
	Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Unit: Oakmere (Potters Bar) **Ward Manager:** Afzal Ramjhan

Month: August

		Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon
		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
Early:	Number of patients	12	13	15	13	15	15	12	10	10	11	7	8	12	13	17	18	20	20	21	23	22	23	23	23	22	22	22	22	20	21	23
	Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	3	3	3	3	4	4	4	4	4	4	4	4	4	4	4	4	4	4
	Regular RN																															
	Bank RN																															
	Agency RN																															
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-1	0	0	0	0	0	0	-1	0	0	0	0
	Agreed HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	3	3	3	3	4	4	4	4	4	4	4	4	4	4	4	4	4	4
	Regular HCA																															
	Bank HCA																															
	Agency HCA																															
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-1	0	0	0	0	0	0	-1	0	-1	0	0	0
Long Day	Regular RN	2	2	2	2	2	2	2	2	2	2	2	2	2	3	2	3	3	3	4	3	3	2	2	3	3	3	2	3	4	2	2
	Bank RN															1							1	1							1	2
	Agency RN																		1			1	1	1	1	1	1	1	1		1	
	Total	2	2	2	2	2	2	2	2	2	2	2	2	2	3	3	3	3	4	4	3	4	4	4	4	4	4	3	4	4	4	4
	Regular HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	3	3	2	3	4	3	3	4	2	3	2	3	2	2	3	4	2	3
	Bank HCA																1							1							1	1
	Agency HCA																				1		2		2	1	1	2			1	
	Total	2	2	2	2	2	2	2	2	2	2	2	2	2	3	3	3	3	4	3	4	4	4	4	4	4	3	4	3	4	4	4
Late	Number of patients																															
	Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	3	3	3	3	4	4	4	4	4	4	4	4	4	4	4	4	4	4
	Regular RN																															
	Bank RN																															
	Agency RN																															
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-1	0	0	0	0	0	0	-1	0	0	0	0
	Agreed HCA	2	2	2	2	2	2	2	2	2	2	2	2	2	3	3	3	3	4	4	4	4	4	4	4	4	4	4	4	4	4	4
	Regular HCA																															
	Bank HCA																															
	Agency HCA																															
	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-1	0	0	0	0	0	0	-1	0	-1	0	0	0
Night	Number of patients	13	15	13	15	15	12	10	10	11	7	8	12	13	13	17	18	20	20	21	23	22	23	23	23	22	22	22	22	20	21	23
	Agreed RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	4	4	4	4	4	4	4	4	4	4	4	4	4	4
	Regular RN	2	2	2	2	2	2	2	2	2	2	2	2	2	2	3	3	3	4	4	3	4	3	2	1	3	2	2	2	2	2	4
	Bank RN																														1	
	Agency RN																				1		1		3	1	2	2	2	2	1	
	Total	2	2	2	2	2	2	2	2	2	2	2	2	2	2	3	3	3	4	4	4	4	4	2	4	4	4	4	4	4	4	4
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	1	1	0	0	0	0	0	-2	0	0	0	0	0	0	0	0
	Agreed HCA	1	1	1	1	1	1	1	1	1	1	1	1	1	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Regular HCA	1	1	1	1	1	1	1	1	1	1	1	1	1	2	2	2	2	2	2	2	2	2	2	2	3	1	2	2	2	2	2
	Bank HCA																										1					
	Agency HCA																															
	Total	1	1	1	1	1	1	1	1	1	1	1	1	1	2	2	2	2	2	2	2	2	2	2	2	3	2	2	2	2	2	2
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0

	Day				Night				Day		Night	
	Registered nurses/		Care Staff		Registered nurses/		Care Staff					
	Total monthly planned staff hours	Total monthly actual staff hours	Total monthly planned staff hours	Total monthly actual staff hours	Total monthly planned staff hours	Total monthly actual staff hours	Total monthly planned staff hours	Total monthly actual staff hours	Average fill rate - registered nurses/midwives (%)	Average fill rate - care staff (%)	Average fill rate - registered nurses/midwives (%)	Average fill rate - care staff (%)
Ahlone Rehab	1158	1116	1719	1719	744	744	744	744	96%	100%	100%	100%
Alexa Rehab (PLK)	774	744	393	372	744	744	372	372	96%	95%	100%	100%
Jade	1087	1019.5	713	805	713	713	356.5	713	94%	113%	100%	200%
Adams	783	820.5	811	934.5	713	701.5	356.5	586.5	105%	115%	98%	165%
Marjory Warren	1447.5	1376.25	1466.25	1466.25	1046.25	1113.75	697.5	933.75	95%	100%	106%	134%
Heathlands	845	700	835	787.5	620	600	310	500	83%	94%	97%	161%
St Peter's	1245	1044	1212	1116	744	720	744	744	84%	92%	97%	100%
Midway	1647	1320	2121	1678.5	1116	924	1488	1536	80%	79%	83%	103%
Holywell	1263	1032	1251	1155	744	744	744	744	82%	92%	100%	100%
Oakmere	1182	1104	1179	1092	1080	1092	588	600	93%	93%	101%	102%
Whole Trust	11431.5	10276.25	11700.25	11125.75	8264.25	8096.25	6400.5	7473.25	90%	95%	98%	117%